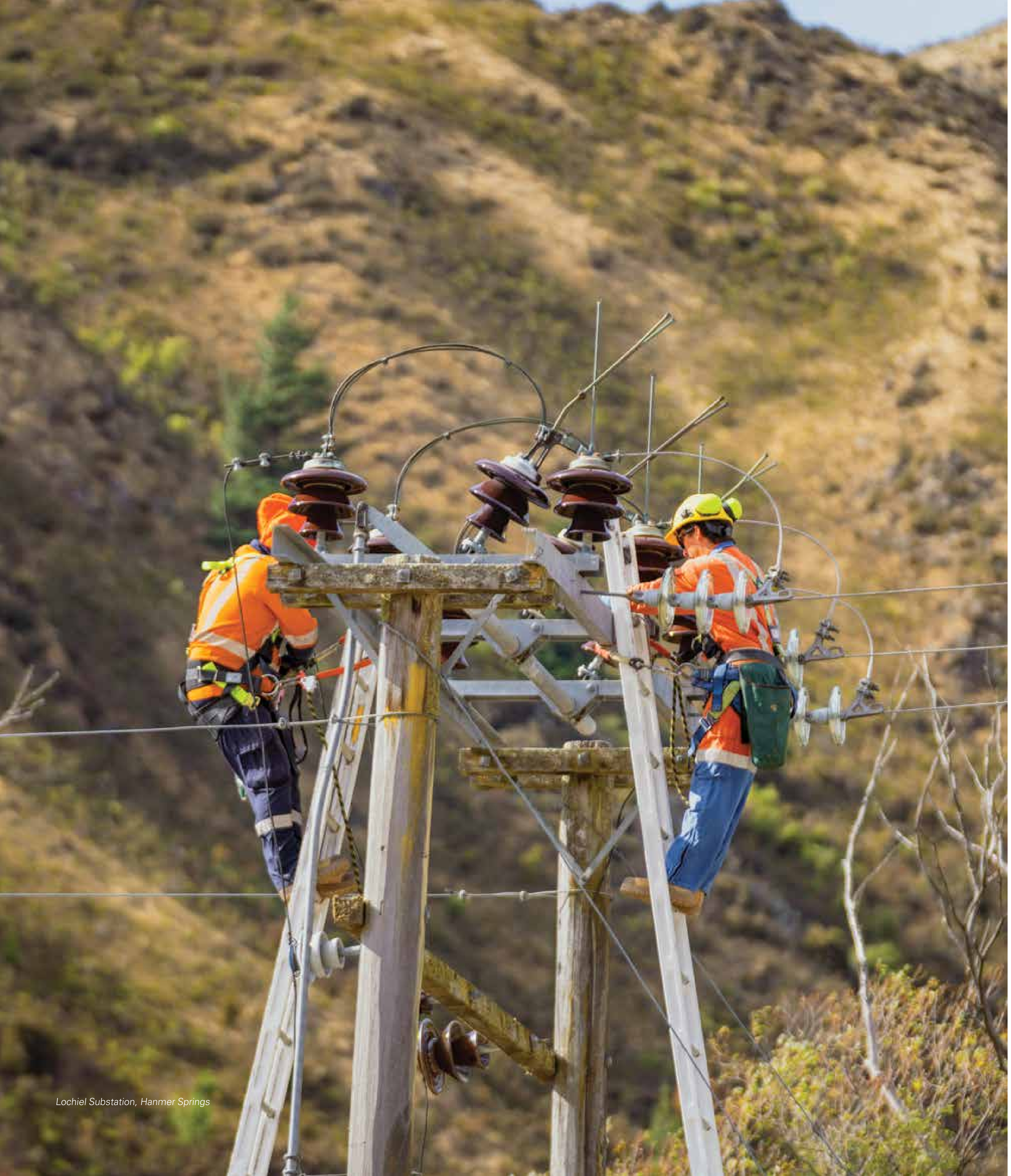
mainpower

ANNUAL REPORT

2025

MANAAKI WHENUA, MANAAKI TANGATA, HAERE WHAKAMUA.

**If we take care of the earth
and take care of the people,
we will take care of the future.**



Lochiel Substation, Hanmer Springs

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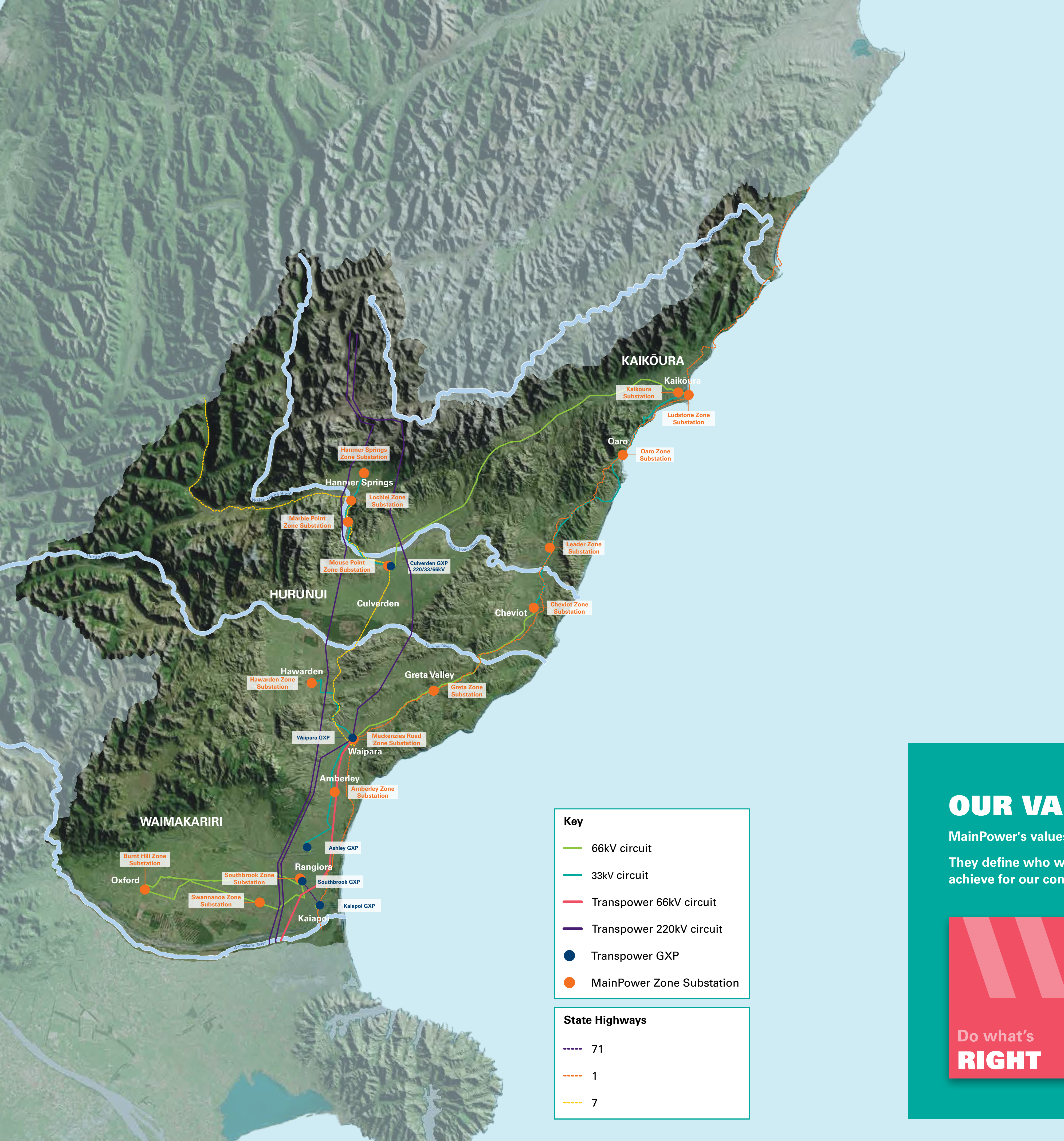
mainpower

ABOUT MAINPOWER NEW ZEALAND

MainPower is a community owned electricity distribution company based in Rangiora, New Zealand. We are responsible for delivering electricity to over 45,000 homes and businesses in the Waimakariri, Hurunui, and Kaikōura districts. MainPower has been proud to serve the North Canterbury region for around 100 years.



MPowered Future

OUR STRATEGIC FRAMEWORK

At MainPower, we are guided by 'MPowered Future', a unifying vision, strategy, goals, and set of values. Our vision provides a clear direction for our future; our strategy and goals define our core role and what we aim to achieve.

OUR VISION

Creating a smarter future to deliver local value.

An engaged community

- Enhance MainPower's leadership role in our community.
- Drive value through stakeholder engagement.

A customer-focussed organisation

- Anticipate customer needs.
- Evolve our customer centric culture.

Decarbonising our place

- Network readiness and resilience to climate change.
- Energising our community and lead renewable energy in North Canterbury.

Create a sustainable future

- Maximise shareholder value.
- Strengthen and grow organisational capability.

OUR VALUES

MainPower's values underpin everything we do.

They define who we are and what we strive to achieve for our communities.

Do what's **RIGHT**

Make it **HAPPEN**

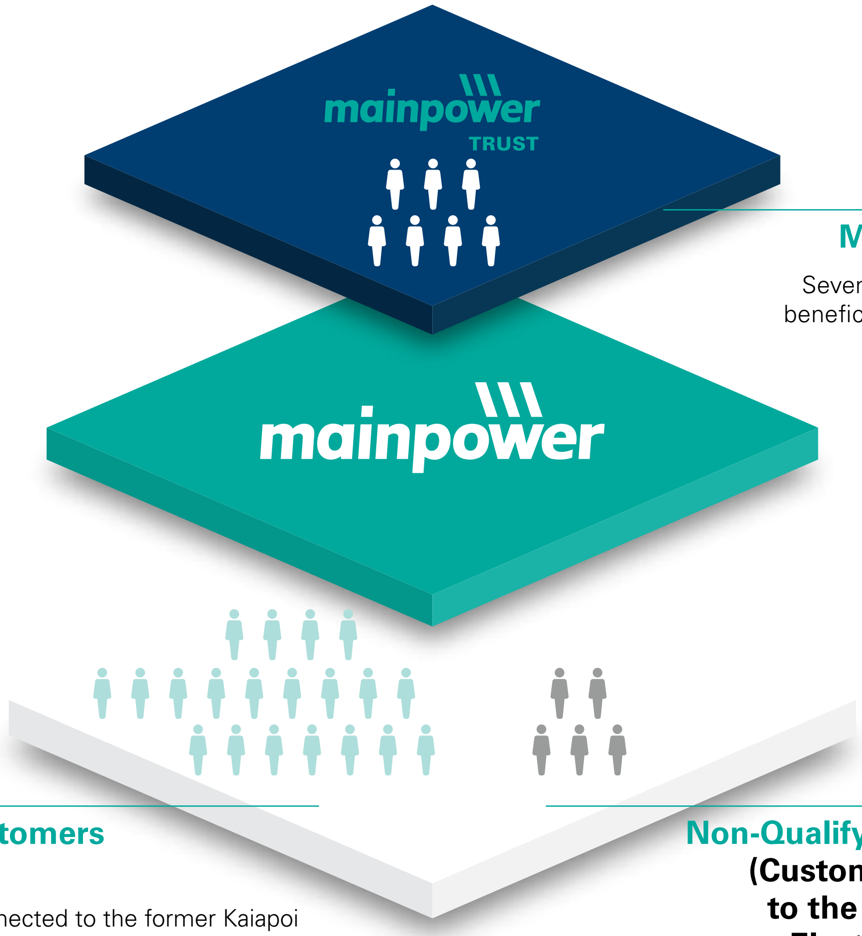
Make it **BETTER**

Work **TOGETHER**

THE MAINPOWER TRUST

The MainPower Trust holds MainPower's ownership on behalf of its beneficiaries – electricity customers in the Waimakariri, Hurunui and Kaikōura districts.

The MainPower Trust trustees are responsible for appointing and regularly meeting with the MainPower Board of Directors to monitor the Company's performance.



MainPower Trust

Seven trustees, elected by beneficiaries in a public vote every three years.

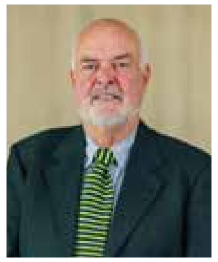
Qualifying Customers (beneficiaries)

Except for those connected to the former Kaiapoi Electricity Network, beneficiaries of the Trust are those who pay an electricity account on the MainPower network. They are also known as Qualifying Customers.

Qualifying Customers receive a rebate on the cost of MainPower's electricity distribution services, known as network charges. This rebate is passed on via electricity retailers though it is not always clearly shown on the bill.

Non-Qualifying Customers (Customers connected to the former Kaiapoi Electricity Network)

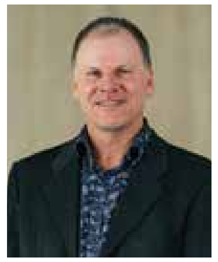
Kaiapoi customers receive a discount on their electricity bill equal the rebate. This is also passed on via electricity retailers.



Kevin Brookfield
Chair

Kevin has been the Trust Chair since March 2018.

Alongside MainPower Trust, Kevin presides over a 15 hectare lifestyle block in Amberley. Kevin enjoys a close family connection with four growing grandchildren, and wouldn't have it any other way.



Richard Allison
Deputy Chair

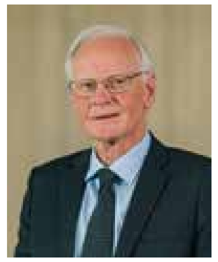
Richard was first elected to MainPower Trust in 1999 and is Deputy Chair. Following Massey University, he and his wife Jeanette worked in London and backpacked around Europe.

They returned to New Zealand and went farming. From 2001, they have been managing preschools in Rangiora and Christchurch.

Jo Ashby
Trustee

Jo was elected to the MainPower Trust in 2013. Jo and her family run a dairy farm business they have owned for more than 20 years. She is a qualified accountant (currently retired status) having specialised in rural accounting.

Jo has been involved with a number of community organisations over the 35 years she has lived in the Waimakariri district.



Allan Berge
Trustee

Allan was elected as a Trustee in March 2017. Allan held the position of Chief Executive and Managing Director of MainPower for 28 years prior to his retirement in 2015.

Allan is a qualified Chartered Accountant and a member of the Institute of Chartered Accountants Australia and New Zealand, a Fellow of the Institute of Management New Zealand and a member of the Institute of Directors.

Cameron Henderson
Trustee

Cameron was elected to the MainPower Trust in 2023. Cameron and his family operate two irrigated farms near Oxford. One is home to a 50kW solar farm.

He has been involved in a range of local community groups having served as a president of North Canterbury Federated Farmers, deputy chair of the Waimakariri Zone Committee and current trustee of Waimakariri Landcare Trust.

Andrew Thompson
Trustee

Andrew is the Chief Financial Officer of Forté Health and has previously held senior commercial roles with Fulton Hogan and Sealord. He is a Fellow of the Institute of Chartered Accountants Australia and New Zealand, and is on the Woodend-Sefton Community Board. A development role with MainPower in the mid-2000's advancing the Mt Cass Wind Farm and energy efficiency programmes cemented his interest in the electricity industry.

Gary Walton
Trustee

Gary was elected to the Trust in 2020. He is married to Julie and has five children and two grandchildren.

Together, they intensively farm a small block in Loburn, producing eggs at the gate, beef, lamb and a range of vegetables.

Gary operates his own farm advisory business and is the Chairman of Loburn Irrigation Company.

Kathy Hansell
Secretary

Kathy is a Chartered Accountant and a Director of Koller & Hassall Ltd in Rangiora. Kathy has been assisting the Trust as Trust Secretary since 2010.

BOARD OF DIRECTORS

Our Board of Directors oversee MainPower's strategic direction, ensuring accountability and transparency.

They provide guidance on governance and on financial and risk management while representing shareholder interests, making key decisions, and evaluating executive performance to achieve long-term goals.

Tony King

Tony joined as a Director in August 2016 and was appointed Chairman in July 2017. He is a member of the Board's People & Remuneration Committee, Audit and Risk Committee, and Safety, Health, Wellbeing and Environment Committee.

Tony has extensive experience in senior operational and corporate management roles as an independent consultant and over 15 years as a company director.

Other directorships: Mt Cass Wind Farm Ltd, Greenpower NZ Ltd, Option One Ltd, RBL Property Ltd, Barhill Chertsey Irrigation Ltd and Alpine Energy.

Graeme Abbot

Graeme joined as a Director of MainPower in August 2016 and is a member of the Safety, Health, Wellbeing, and Environment Committee.

Graeme was General Manager of Hanmer Springs Thermal Pools and Spa until recently, working closely with the complex owner Hurunui District Council to promote the local region as a significant tourism destination.

Other directorships: Mt Cass Wind Farm, Greenpower NZ Ltd.

Janice Fredric

Janice joined as a Director of MainPower in August 2016 and is Chair of the Board's Audit and Risk Committee and Chair of the People & Remuneration Committee.

Janice is a professional director with a broad portfolio of current and past directorships, and extensive executive experience. She is a Chartered Accountant and a Chartered Member of the Institute of Directors and holds a Master of Business Administration (Massey).

Other directorships: Janice is a council member of Lincoln University and, Aurora Energy Ltd, Mt Cass Wind Farm Ltd and Greenpower NZ Ltd. She is also a Trustee of NZ Shipwreck Welfare Trust and Tregynon Charitable Trust and is an independent member of the Timaru District Council Audit and Risk Committee, and until recently, a Director of NIWA and NIWA Vessel Management Ltd.

Fraser Jonker

Fraser joined as a Director of MainPower in August 2018.

Fraser was CEO of Pioneer Energy, a position held since 2010 until he retired in 2025. He had more than 25 years' experience in the energy sector as an energy consultant in South Africa before moving to New Zealand and being involved in the distribution, generation, and retail environment in both New Zealand and Australia.

Other directorships: Mt Cass Wind Farm Ltd, Greenpower NZ Ltd, Dairy Creek GP Ltd, Invest South GP Ltd, Lochindorb Wind LP, Energia Potior Ltd, The Lines Company (Independent Director), F&L Investments Ltd (Director and Shareholder), Jonker Estate Ltd (Director and Shareholder), and until recently a Director of, Ecogas GP Ltd.

Stephen Lewis

Stephen joined as a Director of MainPower in September 2008. He is Chair of the Board's Safety, Health, Wellbeing, and Environment Committee , and sits as an independent consultant for the Board on the Strategic Asset Management Steering Group.

Stephen is a company director and business consultant with over 45 years' experience in the electricity supply industry. He has held governance positions in the commercial and not-for-profit sectors. He has previously held executive and senior operational roles in the UK, USA, and South America. Stephen is a Chartered Member of the Institute of Directors and is Chair of Electricity Invercargill Ltd.

Other directorships: Pylon Ltd, and Aurora Energy Ltd, Mt Cass Wind Farm Ltd, Greenpower NZ Ltd, Alpine Energy.

Brian Wood

Brian joined as a director of MainPower in August 2018 and is a member of the Audit and Risk Committee and a member of the People & Remuneration Committee. He is an experienced professional director with extensive consulting experience. He is also a Chartered Fellow of the Institute of Directors and holds a Master of Business Administration (Otago) and is a board member of the Lake Hood Extension Project Partnership board.

Other directorships: Brian is Chairman of Invercargill City Holdings Ltd and a director of HWPC Ltd, Invercargill Central Ltd, Mt Cass Wind Farm, Greenpower NZ Ltd.

CHAIR & ACTING CHIEF EXECUTIVE REPORT

Welcome to MainPower's Annual Report for the 2024-25 financial year.

As the North Canterbury region continues to thrive, increased demand for energy services has seen a strong operating financial result for MainPower Group and network performance has exceeded expectations. This year's financial results also include several one-off adjustments making comparison with previous years difficult.

Excluding fair value gains and impairment expenses, MainPower's profit before tax is $13.3 million, an increase of $2.2 million on last year's before tax profit of $11.1 million.

Overall there is a before-tax loss of $3.1 million. Included in this figure is $4.4 million of fair value gains relating to the Group regaining control of GreenPower and its subsidiary Mt Cass Wind Farm, offset by impairment expenses totalling $21.2 million in relation to the Mt Cass Wind Farm project itself.

The impairment reflects a reassessment of the future cashflows expected from this project. There is currently an agreement in place with a potential equity partner who is undertaking due diligence. While this non-cash charge impacts our reported profit for the year, it does not affect our cash flow or our ability to continue investing in our core business.

Lines revenue before rebates increased by $7.7 million or 12%, and network maintenance and operations spend was consistent with the 2024 financial year. Operating cash flows of $35.5 million were $7.8 million higher than last year. After spending $27.4 million on network assets, the Group repaid $5.5 million against its debt facilities. The Group's balance sheet is primed for an increase in network growth spend over the next few years as signalled in the latest Asset Management Plan (AMP).

We are pleased to increase the rebate to consumers from $5 million in the 2024/2025 financial year to $10 million for the 2025/2026 financial year. The increased rebate balances returning value to our shareholders with the ability to fund the forecast Asset Management Plan capital and maintenance expenditures.

Asset management

We successfully delivered the AMP work programmes during the 2024-25 financial year.

We are investing in upgrading our infrastructure and improving our delivery across the region to ensure safe, secure and reliable services for generations to come. We are working on several significant projects including upgrading lines around the region and relocating and installing new substations in key areas in the district.

Concept design for the Coldstream Zone Substation is now complete and we expect detailed design to be finished early 2026. Construction tenders should open in April 2026 for this critical project that will increase capacity for the rapidly expanding Woodend/Pegasus communities. While this is awaiting commissioning, we're upgrading the Ashley to Coldstream line, which will operate at 11kV in the short term. When the Coldstream Zone Substation is close to commissioning, this line will change to 66kV.

Also increasing capacity in the east, the new Amberley Substation is well underway with earthworks complete and the buildings starting to take shape. Once complete, this new substation will operate at 66kV in the future, providing much needed security of supply for Amberley's growing commercial, urban and rural consumers.

A new substation is being installed to meet projected growth in the Hanmer Springs region. In the interim, we are exploring installation of onsite generators alongside the new substation build to improve resilience of the power supply for the Hanmer Springs area and reduce dependence on a single feeder. Work is also well underway to upgrade the line that supplies the area, which will improve the resilience and reliability of the existing line with stronger conductors and structures.

Work is progressing in Kaikōura to upgrade the line from Waipara to Kaikōura along the East Coast. Much of the line work through Goose Bay has been completed and foundations have been laid for the new steel poles which are currently being constructed ready for installation in late 2025. We're also upgrading the Kaikōura Zone Substation and the Oaro Zone Substation to prepare for the future retirement of the Ludstone Zone Substation.

The new energy future

As our customers take more ownership of their energy use and we see increased choice in energy management, we are preparing to enable our communities to make the most of the new energy future.

With the increase of flexible working, electric vehicles, smart homes and the Internet of Things, we're seeing increased electricity usage across the network. Hand in hand with this, our customers have more choice and more control over their energy use.

MainPower is future-proofing assets to allow our customers to take advantage of this greater control and choice.

New technologies, new efficiencies

Developments in the energy sector are moving at pace, and MainPower continues to invest in new technologies.

The rapid innovation and improvements in services offered by Artificial Intelligence (AI) is informing and shaping our customer journey through increased efficiencies in our responses and customer interface. We expect to see further development in this space over the next twelve months, and our team is well positioned to adopt and absorb new technologies to continue to improve our customer journey.

We're also making more of the valuable data we collect through our systems, with analytical software being used to gain insight on our low voltage network. This is giving us early insight into potential faults and failures, improving the safety and efficiency of our network.

Decarbonising our place

MainPower continues to prioritise decarbonisation of our region. Our goal is to lead renewable energy in our region and ensure our network is resilient and can adapt to climate change.

This coming year we look forward to contributing to the sustainability and future of our region through the $100,000 contestable MainPower Decarbonisation Fund to encourage clean initiatives and reduce carbon emissions. This is the first year of the Decarbonisation Fund and we are eager to see the benefits and opportunities this should bring to our region.

Peer collaboration

We continue to collaborate with our peers across the energy sector, with our teams regularly communicating with their counterparts at other Energy Distribution Businesses (EDBs) around Aotearoa, New Zealand and Australia.

Having clear and consistent processes across EDBs allows us to share resources, people and information rapidly and easily. It also means we are collectively exploring opportunities for reducing costs, increasing business efficiencies and making the most of new technologies for future growth.

Regular meetings provide opportunities for shared learning across the sector, which has led to improved systems and processes across all our business units.

Our people

Our customers and our communities continue to be at the heart of our business. Through adopting new technologies to improve our services and response times, to supporting our communities through funding and sponsorship, MainPower is proudly North Canterbury.

We continue to engage directly with our communities, providing more than half a million dollars in support and funding per year through the MainPower Community Fund, sponsorships, and in-kind projects.

As part of our commitment to listening to our communities and responding to new energy requirements, we carried out customer engagement sessions to help inform our Asset Management Plan and give us a roadmap for the next 10 years. These sessions allow us to sit alongside our customers to understand their needs and anticipate their future requirements. Our teams spend time with residential, commercial and rural customers in each of our main regions (Waimakariri, Hurunui and Kaikōura) and dig deep into questions of reliability, future technology, resilience and flexibility.

Thank you

MainPower continues to be a key employer for the North Canterbury region, and that is a responsibility we take seriously. With oversight from the MainPower Trust, the MainPower Board and our Executive Team, we have exceptional governance and leadership capabilities within the business. We continue to invest in our staff and look forward to celebrating 100 years of electricity in North Canterbury next year.

We recently said farewell to Chief Executive Andy Lester and wish to thank him for his commitment to MainPower over the last seven years.

Damien Whiffen, Chief Assets and Operations Officer, has stepped into the Acting Chief Executive role while the Board recruits a new Chief Executive.

The lifeblood of our business continues to be our staff. The people who show up every day, in all weather, to contribute their time, passion and energy to providing essential lifeline services to our region. Thank you to you all, including those who have retired over the last year. We look forward to continuing to create local value for you, our customers and our region for many years to come.

A C (Tony) King

Chair of Directors
MainPower New Zealand Limited

Damien Whiffen

Acting Chief Executive
MainPower New Zealand Limited

OUR VISION

Create a smarter future to deliver local value.

Kaikōura

HIGHLIGHTS

632.5 GWH
electricity distributed a year

56,493
power poles

$389 million
asset base

180
employees

11
graduates and apprentices

77,419
online views of our outage map

46,011
customer connections

5,258 km
of power lines and cables

2,574
solar energy systems connected
As at 31 March 2025

14,799 kW
amount of solar capacity connected
As at 31 March 2025

0.025
average number of outages per connection per year

98
large-scale (>10kW) solar energy connections
As at 31 March 2025

Source *Data is from the 2024-2025 financial year*

PREPARING FOR THE NEW ENERGY FUTURE

New technologies, new efficiencies.

Drones improve oversight of assets, making fault identification more efficient

The MainPower drone programme is in full flight with qualified pilots and drones based at every depot.

The four qualified pilots are using drones to assist large outage scoping, pole inspections, vegetation scoping and general faults using thermal and close- up imagery.

The technology proved very useful during snowfall in 2024, with drones being deployed at Mt Lyford and Kaikōura. Using the drones, we were able to complete line patrols on the network without having to attend on foot in remote or hazardous terrain.

Good old fashioned customer service meets the future

There's no denying the progress of Artificial Intelligence or the myriad ways it can be put to use to improve any business. We're no different, and we're very proud to have AI specialists in our team who are constantly looking at ways we can improve our operations through leveraging the most up-to-date tools.

From creating AI agents to give our call centre teams the most current information right at their fingertips to investigating a chat bot for our website, AI is allowing us to improve our interface with our customers through rapid information retrieval and trend recognition.

Our customers are at the heart of our business, and we're excited to use the latest in technology and science to continue to improve our services and better assist our customers prepare for the new energy future.

Improving monitoring with data analysis

Using data from smart meters, we've been exploring opportunities to monitor voltage compliance and diagnose potential faults on our network. It has also allowed us to determine hosting capacity for distributed generation and how this is likely to affect our network in the future.

Using an algorithm developed by our team that uses data to monitor changes in voltage profiles, we have been able to detect deteriorating and broken neutral connections. By detecting voltage waveforms that match the predicted waveform of a poor neutral connection, we identified a loose connection that needed to be repaired.

By identifying faults early and using data-driven, proactive intervention to enact urgent repairs, we have reduced the risk of outages and enhanced public safety while ensuring the security of our assets.

We are also actively working with owners of smart meters to enhance monitoring capabilities and increase oversight of our network.

MAJOR PROJECTS

In addition to a comprehensive programme of ongoing maintenance and development, our major projects are substantial, multi-year efforts designed to unlock capacity, enhance reliability and meet the growing demands of our community. These focussed initiatives ensure our network is resilient and prepared for future challenges.

Hanmer Springs sub-transmission line upgrade

Work is underway to upgrade the line that supplies the Hanmer Springs area, from 33kV to 66kV. We are replacing sections of the line over the next 3-4 years to minimise disruption to the Hanmer Springs community.

This additional capacity will improve the resilience and reliability of the existing line with stronger conductors (power lines) and structure.

In agreement with the Hanmer Springs Community Board, planned works for this major project will be carried out within a two-day outage period each year to minimise disruption to the community.

Estimated completion: 2031

Hanmer Springs substation

A new substation is being installed to meet projected growth in the Hanmer Springs region. In the interim, we are exploring installation of onsite generators alongside the new substation build to improve resilience of the power supply for the Hanmer Springs area.

Estimated completion: 2031

Ashley to Coldstream 66kV upgrade

Construction on the upgraded line is planned this year with the line operating at 11kV in the short term. When the Coldstream Zone Substation is close to commissioning the operation of the line will change to 66kV.

Estimated completion: 2029

Coldstream Zone substation upgrade

Following recent growth in the Pegasus and Woodend areas, we have identified an opportunity to increase our capacity to this rapidly expanding community.

In addition to the upgraded line, we are preparing to build a Coldstream Zone Substation.

Estimated completion: 2028

Kaikōura Zone substation upgrade

Phase one estimated completion: 2028

- Overhead line operating at 66kV from Waipara to Kaikōura up the East Coast.
- Kaikōura Zone Substation and Oaro Zone Substation operating at 66kV/33kV.

Phase two Estimated completion: 2032

- Kaikōura Zone Substation upgraded to operate at 66kV/11kV.
- Ludstone Zone Substation retired.

Cheviot to Kaikōura 66kV upgrade

Concept design for the Oaro Zone Substation is complete. We are moving into the detailed design process this year in conjunction with Kaikōura Zone Substation.

Kaikōura Zone Substation construction is expected to commence in 2026.

Line completion: 2026

Amberley Zone substation replacement

Work on the new Amberley Zone Substation is well underway. Once complete, the existing substation will be decommissioned.

This new zone substation will operate at 66kV in the future, keeping pace with the growing combination of commercial, urban residential and rural residential consumers on the network.

Estimated completion: 2026

Building resilience for Hanmer Springs

MainPower teams and contractors descended on Hanmer Springs village over two long and often wet days to upgrade and maintain electricity assets in the area.

As part of its long-term plan to upgrade the 33kV line and build a new substation, we worked with the Hanmer Springs community and businesses for more than 15 months to arrange the two-day power outage to the village. Around 50 MainPower employees and contractors worked in the area completing multiple jobs to improve the reliability of the network and increase the quality of the power available in the region.

Uninterrupted power was provided to many of the businesses in the central business area including the supermarket and library, thanks to the use of five generators stationed around the village. While much of the village experienced outages throughout both days, the work carried out allowed for the replacement of overhead lines and poles in locations that can't be worked on in live electricity conditions. Essential maintenance and repairs were also completed on substations, kiosks and cables.

The diverse terrain and challenging weather conditions caused only one minor delay on the second day, with power back on 15 minutes later than promised. A broken pump that couldn't be repaired on site necessitated a long trip for one team to provide a replacement – despite the sites being 250 metres apart, the delivery trip took around an hour through multiple gates, valleys and peaks, and rough terrain.

When finished, the new line section will be larger, stronger, and more able to withstand storms and interference from wildlife with an expected reduction in unplanned outages impacting the region. The new substation will replace aging assets, maintain reliability and allow further regional growth.

Hanmer Springs

New Kaikōura depot

We opened our new depot on Beach Road in Kaikōura in March. The new site replaces the old depot on Brighton Street that was no longer fit for purpose after more than 20 years.

The new building is an investment of our continued commitment to the Kaikōura district. MainPower provides support to the community in a variety of avenues, from learn-to-swim programmes and helping to protect Kaikōura's tītī, to contributing to the development of the district's helipad.

The new Beach Road depot includes an office large enough to accommodate four staff members, an equipment store and enough space to keep vehicles out of the weather.

Amberley

New Amberley Zone Substation

The coming year will be a big one for our team in Amberley with the development of a new Amberley Zone Substation. Work is well underway on the Reserve Road site, with foundations laid, buildings going up and essential hardware and infrastructure being installed.

Once complete, the new substation will have the ability to operate at 66kV, providing security of supply for the anticipated growth in the region. We expect the project to be completed next year.

The existing substation will be decommissioned once the new facility is complete.

OUR PEOPLE

Looking after our team

At MainPower, the health, safety and wellbeing of our team members is our top priority. We are committed to continually enhancing our wellness programme, ensuring it provides the necessary resources for our staff and their families to thrive.

Through our comprehensive staff wellbeing programme, we offer various annual training programmes, workshops, and health benefits. In addition to prioritising wellbeing, we are dedicated to supporting career development, recognising and celebrating our workforce's achievements, and creating a diverse talent pipeline within our organisation.

Our actions are guided by MainPower's values: Make it better, make it happen, work together, and do what's right.

MainPower has a legacy of long-term employment, with over half our workforce being part of the company for more than 20 years. We also have generations of the same family working for us, with the lines passed from father to son. It's a unique and very special aspect of our industry that we're incredibly proud of.

It's even more important that knowledge is passed down as we have staff retire after half a century of service with MainPower. As we look forward to marking 100 years of service to our North Canterbury communities next year, we will be acknowledging the many incredible individuals who have given their time, energy and enthusiasm to the region.

Think safe. Work safe. Home safe.

We recognise our employees and contractors encounter sector-specific risks while working on our network every day.

At MainPower, we promote good practice health and safety protocols to safeguard the physical safety and mental wellbeing of our team and partners. We have fostered a culture of safety across our business, ensuring that everyone receives the necessary tools and training to understand the risks they face and the measures they must take to protect themselves and others.

Throughout the past year, we have invested significantly in advanced physical safety and mental wellbeing training programmes, equipping our workforce with the necessary skills and knowledge to handle their tasks safely and efficiently. Our continuous improvement approach includes regular safety audits, the implementation of new safety technologies, and the fostering of an open environment where safety concerns can be reported and addressed promptly.

Creating a culture of safety: A look at MainPower's safety days initiative.

Twice annually, the MainPower Field Services team participates in 'safety days', spanning three days of intensive training, development, and accreditation sessions geared towards enhancing our team's safety. During these sessions, every staff member participates in renewing practicing licenses, updating first aid accreditations, attending safety briefings, and various training workshops. Additionally, all equipment undergoes testing and certification for safe usage.

Lochiel Substation, Hanmer Springs

Communicating in the field

Efficiencies are being adopted across the business, with the introduction of the Field app for our field teams.

The new mobile app has replaced an external application, ensuring integration with our system and addressing the issue of siloed data. Using the latest mobility capabilities of Technology One, the new app now includes the ability for teams to report defects and allows full use of maintenance schedules and test points for asset inspections.

Teams have reported greater efficiency in the field with better access to data improving defect management and ensuring records are accurate and current.

OUR COMMUNITY

Stef Van Meer, Manager of Satisfy Food Rescue
A Long-term sponsorship partner of MainPower.

MainPower is a community owned company, and our customers are at the heart of our business.

Our customer base is growing, with more than 1,700 new unique connections over the last 12 months.

Customer engagement

As part of our commitment to listening to our communities and responding to new energy requirements, we carry out customer engagement sessions to help inform our Asset Management Plan and give us a roadmap for the next 10 years. These sessions allow us to receive feedback from residential, commercial and rural customers in each of our main regions (Waimakariri, Hurunui and Kaikōura). We dig deep into questions of reliability, future technology, resilience and flexibility and our team always finds the sessions incredibly valuable.

A highlight from our recent engagement was the increase in confidence in electric and hybrid vehicles, particularly from those in rural areas. This is a shift compared to previous sessions held over recent years where rural communities were reluctant to consider electric vehicles. We have also seen significant interest in solar, and with the increasing availability of batteries for domestic solar systems we expect this trend to continue.

Information gained from these sessions is critical to shaping and improving our communications and engagement with our communities. The eTxt system we now use to notify customers of outages and repair times came as a suggestion from these sessions and has become an integral part of our customer service. We are grateful to those community members who join us for these sessions and share their thoughts and ideas with us.

Our Customer Strategic Framework provides guidances for MainPower employees to set new standards for our customers during their energy transition. This aligns with our MPowered Future Strategy, specifically focussing on becoming a customer-centric organisation.

Empower our customers

We provide our customers with information and guidance to make informed choices about their electricity usage to maximise value.

- Communicate proactively to equip customers with relevant information.
- Provide data and insights to customers about their electricity usage.
- Offer guidance to customers on navigating the energy transition.

Our focus is on empowering customers with the knowledge and tools they need to make informed choices to help manage their energy usage and enhance their lives. We aim to improve customer engagement and build trust to support their informed decision-making.

Understand our customers

We dedicate time and effort to listen to our customers and understand their diverse needs.

- Utilise data to drive and communicate customer insights.
- Develop a comprehensive view of the customer.
- Engage with customers to understand their needs and co-design solutions.

A foundational understanding of our customers from both behavioural and commercial perspectives is key to guiding what, why, and how we do things. We use customer engagement and research to listen to our customers and provide our employees with the insights required to better understand our customers, their needs, and expectations.

Simplify experiences for our customers

We strive to streamline and simplify our end-to-end processes, resulting in effortless customer experiences.

- Simplify end-to-end customer journeys.
- Use digital technology to enhance interactions.
- Equip staff with tools and training to resolve customer issues.

Our customers tell us they want us to be easy to deal with, regardless of which team within MainPower they interact with. We will continuously enhance our customer's experience, aiming for seamless interactions from start to finish.

We aim to make it easy for our customers and employees by leveraging emerging technologies. Our employees will be supported with the right processes, systems, tools, and training to understand and meet our customers' needs, and we will provide communication channels of choice, where cost-effective, to our customers.

Partner with our customers

We collaborate with our customers, stakeholders, and others in the energy industry to deliver shared value.

- Understand the link between each business role and the end customer.
- Focus on value addition for our customers- our success is measured through improvements in customer service performance metrics.
- Enable our industry partners, such as electrical contractors, retailers, and other service providers, to better deliver for customers.

We will leverage our understanding of our diverse customer base and collaborate with our customers, customer advocacy groups, the energy industry (e.g., retailers, industry professionals, manufacturers), government, and other stakeholders to meet their specific needs and deliver shared value.

We recognise that although electricity costs are a primary concern for most, 'value' means different things to different customers. We therefore acknowledge that it can be challenging to balance the needs and preferences of individual customers with those of the wider community.

Customer portal

The introduction of our new customer portal facility through our website gives our high-engagement customers like electricians and property developers the ability to make multiple applications for new power supplies, new connections, distributed generation and temporary supplies in one place. Customers can see all their applications on the portal where they can view progress and communicate with their project manager.

The development of the portal was brought about following feedback from our customers. It has increased customer satisfaction and reduced frustrations by allowing customers to solve many of their own queries through self-service. The portal also provides a direct line for customers to contact MainPower, ask questions or report issues.

SUPPORTING OUR COMMUNITIES

Rural Support North Canterbury

"Events such as our Harvesting Health event quite simply could not happen without organisations such as MainPower offering generous sponsorship.

The event was well attended by our rural community with 140 people at the Rangiora RSA enjoying a range of speakers talking about mental and physical health and the importance of both, and an inspiring delivery from Jack Cocks on his journey personal health journey and overcoming adversity."

Poppy Farrell
Regional Coordinator,
Rural Support Trust

Food in Schools Programme

"The snack food is meeting a clear need at school. Some students come to school skipping breakfast and often have little to no lunch. It's great we are able to grab an Up and Go and a muesli bar to ensure they can start school ready to learn."

Jane Marsh
Principal, Hurunui College

North Canterbury Radio Trust / Compass FM

"Thanks to your generosity, we are able to offer a vital service – providing free promotion to a wide range of local groups, fundraisers, and not for profit organisations across the North Canterbury District that might otherwise struggle to gain visibility.

In today's challenging climate, many organisations are finding it increasingly difficult to secure funding, this support is more important than ever."

Stephanie McDonald
Station Manager,
Compass FM

Grant Edmundson
Chairman,
North Canterbury Radio Trust

Satisfy Food Rescue

"We're incredibly grateful to MainPower for their generous support of Satisfy Food Rescue. Their continued partnership helps us rescue and redistribute thousands of kilograms of surplus food each month, supporting local families while reducing waste and harmful emissions associated with decomposing food. With MainPower's backing, we're making a real impact across North Canterbury."

Fran Cain
Funding and Communications Specialist,
Satisfy Food Rescue

"With MainPower's backing, we're making a real impact across North Canterbury."

WaiSwim

"By providing accessible and high-quality swimming instruction to our 500 students, it not only equips our tamariki with essential water safety skills, but also fosters confidence, promotes physical activity, and creates wonderful opportunities for engagement and enjoyment. We are incredibly grateful for the MainPower WaiSwim programmes continued commitment to this vital school programme."

Andrew Retallick
Principal / Tumuaki,
Te Kura Tuatahi o Pakiaka Woodend School

"The MainPower WaiSwim Programme is an invaluable initiative that truly makes a difference in the lives of our Woodend School children and families."

ElectricAir

Safety and Business Coordinator Roxanne Ramsay took flight with Gary Freedman in September last year and was still on cloud nine following her flight around Rangiora, Kaiapoi and Pegasus.

MainPower has been a key sponsor of the Pipistrel Alpha Electro, a 100% electric aircraft designed for pilot flight training. Running on pure electrons, the composite aircraft can be charged and flown without burning fossil fuels and is around 70% quieter than a combustion engine equivalent.

ElectricAir provides trial flights and pilot training from their base at Rangiora Airfield and promotes the uptake of low emission aircraft in the aviation industry.

ElectricAir is a social enterprise on a mission to clean up the skies of Aotearoa New Zealand. Electric planes are cleaner, quieter and cheaper to operate. They believe New Zealand is a no-brainer for electric planes, with one of the highest rates of short haul flights per person of any country in the world and an electricity grid powered from predominantly renewable sources. ElectricAir wants to see more owners and operators choosing to go electric and their first aircraft, the Pipistrel Alpha Electro, is paving the way.

About the Pipistrel Alpha Electro:

- The Pipistrel Alpha Electro is a Slovenian two-seat, single-engine light-sport aircraft intended specifically for flight training.
- The plane's battery lasts up to 90 minutes, so typically used for up to 60 minutes flying plus reserves.
- It can be recharged in under an hour making it ideal for pilot training.
- The plane is simple and inexpensive to maintain as there are few moving parts.
- It performs equally, if not slightly better, than a petrol powered equivalent.
- For the person on the ground when the plane flies overhead it is around 70 percent quieter than a comparable combustion engine plane.
- The aircraft has no exhaust emissions and uses no liquid fuels or oil.
- It achieved a world record breaking flight across the Cook Strait being the world's longest flight over water by a pure electric plane.

Performance

- Maximum speed: 250 km/h (135 kn).
- Cruise speed: 150 km/h (80 kn).
- Fuel: Typically around 15 kWh in electricity per flight.

COMMUNITY FUNDING

For around $1 per month per customer, MainPower delivers invaluable support to organisations and groups across our network.

300+

local community initiatives supported over the last 10 years

North Canterbury BMX

Rachel's House Trust

Rachel's House Trust

Kaikōura Suburban Home and School

The MainPower Community Fund distributes $40,000 twice a year to support not-for-profit organisations, community groups, and schools doing great things in the communities on our network.

2024/25 MainPower Community Fund distributions

Amberley Playcentre
Amberley School
Amberley Toy Library
Balcairn Public Hall
Barnardos North Canterbury
Broomfield School
Cancer Society Canterbury
Cholmondeley Children's Centre Charitable Trust
Cust Swimming Pool
Greta Valley School
Hanmer Springs Community Trust
Hanmer Springs School
Kaiapoi Softball Club
Kaikōura Community Garden
Kaikōura Community Shed
Kaikoura Ocean Research Institute (KORI)
Kaikoura Volunteer Fire Brigade
Kaikōura Waka Ama
KidsFirst Kindy – King Street
Mahi Mātātoa Trust
North Canterbury BMX Club
North Canterbury Futsal
North Canterbury Youth Futures
North Loburn School
Oxford Arts Trust
Oxford Community Trust
R13 Youth Development Trust
Rachel's House Trust
Rangiora Toy Library
Rotherham School
Suburban Home and School 2023
The Great Northern Community Garden, Waikari
The Hope Community Trust
View Hill School
Waipara School
West Eyreton School
Youth Development and Opportunities Trust (YDOT)

2025

FINANCIAL REPORT

CONSOLIDATED FINANCIAL STATEMENTS

The Directors are pleased to present the Audited Consolidated Financial Statements of MainPower New Zealand Limited and its Subsidiaries for the Year Ended 31 March 2025.

Authorised for issue on 26 June 2025 for and on behalf of the Board of Directors.

For and on behalf of the Board

A C (Tony) King

Chair of Directors
MainPower New Zealand Limited

J E Fredric

Director and Chair of Audit & Risk Committee
MainPower New Zealand Limited

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the Year Ended 31 March 2025.

	Notes	Group 2025 $000	Group 2024 $000
Operating Revenue	2	76,771	70,901
Operating Expenses	3	(40,503)	(37,936)
Impairment Expenses	11, 15	(20,837)	(1,384)
Depreciation and Amortisation		(18,854)	(17,670)
Net Finance Expenses	4	(4,151)	(4,092)
Other Gains/(Losses) – Net	5	4,443	9
Share of Post-Tax (Losses)/Profits of Equity- Accounted Joint Venture		–	(133)
		(79,902)	(61,206)
Profit/(Loss) Before Income Tax Expense		**(3,131)**	**9,695**
Income Tax Expense	6	(1,718)	(5,332)
Profit/(Loss) After Income Tax Expense		**(4,849)**	**4,363**
Attributable to:			
Equity holders of the parent		(4,849)	4,365
Non-controlling interests		–	(2)
		(4,849)	**4,363**

The accompanying notes form part of, and should be read in conjunction with, these Consolidated Financial Statements.

CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

For the Year Ended 31 March 2025.

	Notes	Group 2025 $000	Group 2024 $000
Profit/(Loss) After Income Tax Expense		**(4,849)**	**4,363**
Other Comprehensive Income			
(Loss)/Gain on Revaluation of Property, Plant and Equipment, Net of Deferred Tax	11	(6,857)	–
Net (Loss)/Gain on cash flow hedges for interest rate swaps		(732)	(296)
Total Other Comprehensive Income		**(7,589)**	**(296)**
Total Comprehensive Income		**(12,438)**	**4,067**
Attributable to:			
Equity holders of the parent		(12,438)	4,069
Non-controlling interests		–	(2)
		(12,438)	**4,067**

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the Year Ended 31 March 2025.

	Share Capital $000	Retained Earnings $000	Asset Revaluation Reserve $000	Non-Controlling Interests $000	Cash Flow Hedge Reserve $000	Total Equity $000
Balance at 31 March 2023	**56,774**	**167,464**	**42,761**	**73**	**652**	**267,724**
Profit After Income Tax Expense	–	4,365	–	(2)	–	4,363
Acquisition of Controlled Entity	–	–	–	(71)	–	(71)
Transfer of Revaluation Surplus Disposal to Retained Earnings	–	114	(114)	–	–	–
Net (Loss)/Gain on Cash Flow Hedges	–	–	–	–	(296)	(296)
	–	4,479	(114)	(73)	(296)	3,996
Balance at 31 March 2024	**56,774**	**171,943**	**42,647**	–	**356**	**271,720**
Profit/(Loss) After Income Tax Expense	–	(4,849)	–	–	–	(4,849)
Transfer of Revaluation Surplus Disposal to Retained Earnings	–	101	(101)	–	–	—
Loss on Revaluation, Net of Deferred Tax	–	–	(6,857)	–	–	(6,857)
Net (Loss)/Gain on Cash Flow Hedges	–	–	–	–	(732)	(732)
	–	(4,748)	(6,958)	–	(732)	(12,438)
Balance at 31 March 2025	**56,774**	**167,195**	**35,689**	**–**	**(376)**	**259,282**

The accompanying notes form part of, and should be read in conjunction with, these Consolidated Financial Statements.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 March 2025.

	Notes	Group 2025 $000	Group 2024 $000
ASSETS			
Current Assets			
Cash and Cash Equivalents		2,569	1,335
Trade and Other Receivables	8	6,646	6,480
Inventories	9	7,421	7,835
Prepayments		2,667	1,646
Current Tax Asset		–	361
Advances Receivable	22	–	3,795
Other Current Financial Assets	10	3,381	3,227
Interest Rate Swaps	27	39	–
Assets Held for Sale	15	1,518	8,389
Total Current Assets		24,241	33,068
Non-Current Assets			
Property, Plant and Equipment	11	329,735	327,357
Capital Works Under Construction	12	18,314	18,376
Advances Receivable	23	–	8,200
Intangible Assets	13	1,817	2,753
Right-of-Use Assets	14	14,431	13,659
Interest Rate Swaps	27	40	562
Total Non-Current Assets		364,337	370,907
Total Assets		**388,578**	**403,975**
EQUITY AND LIABILITIES			
Current Liabilities			
Trade and Other Payables	16	11,045	7,566
Tax Payable		2,820	–
Borrowings	18	–	5,500
Interest Rate Swaps	27	39	–
Lease Liabilities	21	2,681	2,339
Total Current Liabilities		16,585	15,405
Non-Current Liabilities			
Deferred Tax Liabilities	17	48,504	53,985
Borrowings	18	50,000	50,000
Provisions	19	807	762
Other Non-Current Liabilities	20	12,945	12,013
Interest Rate Swaps	27	455	90
Total Non-Current Liabilities		112,711	116,850
Total Liabilities		**129,296**	**132,255**
Equity			
Share Capital	7	56,774	56,774
Reserves		35,313	43,003
Retained Earnings		167,195	171,943
Total Equity attributable to equity holders of the parent		**259,282**	**271,720**
Total Equity and Liabilities		**388,578**	**403,975**

The accompanying notes form part of, and should be read in conjunction with, these Consolidated Financial Statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Year Ended 31 March 2025.

	Notes	Group 2025 $000	Group 2024 $000
Cash Flows from Operating Activities			
Receipts from Customers		77,791	70,540
Interest Received		191	296
Payments to Suppliers and Employees		(37,859)	(39,931)
Interest and Other Finance Expenses Paid		(3,577)	(3,167)
Income Tax Received/(Paid)		(1,082)	(79)
Net Cash Provided from Operating Activities		35,464	27,659
Cash Flows from Investing Activities			
Acquisition of a Subsidiary – net of cash acquired		1,424	(62)
Cash Flows (to)/from Investments		(1,429)	(3,404)
Payments for Investments		(154)	(132)
Payments for the Purchase of Property, Plant, Equipment and Capital Works Under Construction		(27,374)	(33,101)
Proceeds from the Sale of Property, Plant and Equipment		2,030	158
Payments for the Purchase of Intangible Assets		(439)	(257)
Net Cash Used in Investing Activities		(25,942)	(36,798)
Cash Flows from Financing Activities			
Repayment of Lease Liabilities		(2,788)	(2,273)
(Repayment)/Drawdown of Borrowings		(5,500)	10,350
Net Cash (used in)/provided from Financing Activities		(8,288)	8,077
Net Increase/(Decrease) in Cash and Cash Equivalents		**1,234**	**(1,062)**
SUMMARY			
Cash and Cash Equivalents at Beginning of Year		1,335	2,397
Net Increase/(Decrease) in Cash and Cash Equivalents		1,234	(1,062)
Cash and Cash Equivalents at End of Year		**2,569**	**1,335**
Represented by:			
Cash and bank balances		2,569	1,335
Cash and Cash Equivalents at End of Year		**2,569**	**1,335**

The accompanying notes form part of, and should be read in conjunction with, these Consolidated Financial Statements.

NOTES

Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

Statement of Accounting Policies

Reporting Entity

MainPower New Zealand Limited (the Company) is a profit-oriented company incorporated in New Zealand under the Companies Act 1993 and the Energy Companies Act 1992. The Group consists of the Company, and its Subsidiaries (refer also to Note 22).

The Group primarily operates in one segment, owning and managing the electricity distribution network throughout North Canterbury.

Statement of Compliance

MainPower New Zealand Limited's parent and ultimate controlling party is the MainPower Trust. These Consolidated Financial Statements comply with the Companies Act 1993 and section 44 of the Energy Companies Act 1992.

The Group has adopted External Reporting Board Standard A1 'Accounting Standards Framework (For-Profit Entities Update)' ('XRB A1'). For the purposes of complying with Generally Accepted Accounting Practice in New Zealand (NZ GAAP), the Group is eligible to apply Tier 2 For-Profit Accounting Standards (New Zealand Equivalents to IFRS Accounting Standards – Reduced Disclosure Regime ('NZ IFRS RDR')) on the basis that it does not have public accountability and it is not a large for-profit public sector entity.

Basis of Preparation

The Consolidated Financial Statements have been prepared in accordance with NZ GAAP and NZ IFRS RDR.

These Consolidated Financial Statements have been prepared on the basis of historical cost, except for the revaluation of certain financial instruments as outlined in Note 1(m) and property, plant and equipment as outlined in Note 1(f).

These Consolidated Financial Statements are presented in New Zealand dollars, rounded to the nearest thousand. Revenues, expenses, cash flows and assets are recognised net of the amount of Goods and Service Tax (GST), except for receivables and payables which are recognised inclusive of GST. Cash flows in respect of payments to and receipts from Inland Revenue are shown net in the Consolidated Statement of Cash Flows.

Significant Estimates, Assumptions and Judgements

Preparing financial statements to conform with NZ IFRS RDR requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income, and expenses. The estimates and associated assumptions have been based on historical experience and other factors that are believed to be reasonable under the circumstances and are regularly reviewed by the Group. Actual results may differ from these estimates.

Estimates and judgements have been made in the following areas:

- Electricity distribution network valuation (Note 11)
- Property, plant and equipment useful lives (Note 11)
- Carrying value of generation assets (Note 11)
- Fair values used in acquisition accounting (Note 22)
- Determination of held-for-sale classification (Note 15)

1. Specific Accounting Policies

The following material accounting policies have been applied in the preparation and presentation of these Consolidated Financial Statements.

a. Changes in Accounting Policies and Disclosures

The accounting policies are consistent with those of the prior year except for the reclassification of Other Gains and Losses from Operating Revenue, and the reclassification of Impairment Expenses from Operating Expenses, both now separately disclosed in the Consolidated Statement of Profit or Loss.

b. Revenue Recognition

The Group's principal activities are providing electricity distribution services and contracting services for end users of its network. Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services. The Group has generally concluded that it is the principal in its revenue arrangements, because it typically controls the goods or services before transferring them to the customer.

i. Electricity Line Revenue

Electricity line revenue is recognised at the fair value of services provided. These revenue streams relate to the provision of electricity distribution services; revenue is recognised over time based on an output method as the service is delivered to match the pattern of consumption.

Pass-through and recoverable cost revenue charged to customers includes transmission costs, statutory levies and utility rates.

ii. Capital Contribution Revenue

Capital contribution revenue is recognised at the fair value of the works completed at a point in time.

iii. Contracting Revenue

Contracting revenue is recognised at the fair value of the works completed or goods provided. For contracts with multiple performance obligations, revenue is recognised at a point in time when the performance obligation is satisfied.

c. Finance Expenses

Finance Expenses are expensed using the effective interest rate method to the Consolidated Statement of Profit or Loss, unless they directly relate to the construction of qualifying assets, in which case they are capitalised.

d. Distinction between Capital and Revenue Expenditure

Capital expenditure is defined as all expenditure incurred in the creation of a new asset and any expenditure that results in a significant restoration or increased service potential for existing assets. Constructed assets are included in property, plant and equipment as each becomes operational and available for use. Revenue expenditure is defined as expenditure that has been incurred in the maintenance and operation of the property, plant and equipment of the Group.

e. Inventories

Inventories are valued at the lower of cost at weighted average cost price or net realisable value.

f. Property, Plant and Equipment

All property, plant and equipment are initially recognised at cost less accumulated depreciation and impairment losses. The cost of purchased property, plant and equipment is the fair value of the consideration given to acquire the assets and the value of other attributable costs which have been incurred in bringing the assets to the location and condition necessary for their intended use. The cost of self-constructed assets includes the cost of materials, direct labour, and an allowance for overheads.

Land and buildings are valued at fair value as determined on the basis of a periodic independent valuation prepared by external valuers, based on discounted cash flows or capitalisation of net income (as appropriate). The fair values are recognised in these Consolidated Financial Statements of the Group and are reviewed at the end of each reporting period to ensure that the carrying value of land and buildings is not significantly different from fair value.

The electricity distribution network is valued at fair value as determined on the basis of a periodic independent valuation prepared by external valuers, based on a discounted cash flow methodology. The fair values are recognised in the Consolidated Financial Statements of the Group and are reviewed at the end of each reporting period to ensure that the carrying value of the distribution network is not materially different from fair value. Consideration is given as to whether the distribution network is impaired as detailed in Note 1(i).

Any revaluation increase arising on the revaluation of land and buildings and the distribution network is credited to the Asset Revaluation Reserve, except to the extent that it reverses a revaluation decrease for the same asset previously recognised as an expense in profit or loss, in which case the increase is credited to the Consolidated Statement of Profit or Loss to the extent of the decrease previously charged. A decrease in carrying amount arising on the revaluation of land and buildings and the distribution network is charged as an expense in profit or loss to the extent that it exceeds the balance, if any, held in the Asset Revaluation Reserve to a previous revaluation of that asset.

Capital Works Programme

The Group operates an extensive integrated electricity distribution network comprising large numbers of relatively minor individual network asset components. These components are replaced over time as part of an ongoing maintenance/refurbishment programme, consistent with the Group's approved Asset Management Plan. Losses on contracts are taken to the Consolidated Statement of Profit or Loss in the period in

Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

which they are identified. Refer also to Note 11 Property, Plant and Equipment regarding revaluations.

g. Depreciation

Depreciation is charged to the Consolidated Statement of Profit or Loss on a combination of straight line and diminishing value basis on all tangible assets, with the exception of land, at rates calculated to allocate the assets' fair value, less any residual value, over their useful lives.

Depreciation on revalued buildings and the distribution network is charged to the Consolidated Statement of Profit or Loss. On the subsequent sale or retirement of a revalued item, the attributable revaluation surplus remaining in the Asset Revaluation Reserve, net of any related deferred taxes, is transferred directly to Retained Earnings.

The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period. The main bases for the calculation of depreciation are as follows:

Buildings	6.5 to 100 years
Electricity Distribution Network	1 to 102 years
Plant, Equipment, Vehicles, Furniture and Fittings	2 to 25 years
Generation Assets	1 to 100 years

Included in Generation Assets is land and other land consents that are not depreciated as they have an indefinite useful life. These assets are tested for impairment annually.

The carrying amount for an item of property, plant and equipment is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These gains and losses are included in the Consolidated Statement of Profit or Loss. When revalued assets are sold, the amounts included in the Asset Revaluation Reserve in respect of those assets are transferred to Retained Earnings.

h. Intangible Assets

i. Computer Software

Computer software licences are capitalised on the basis of costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives on a diminishing value basis. Useful lives are generally between three to five years.

Computer software is capitalised only to the extent to which the Group controls the software.

ii. Research and Development Costs

Expenditure on research activities is recognised as an expense in the period in which it is incurred. An intangible asset arising from development (or from the development phase of an internal project) is recognised if future benefits are expected to exceed these costs. Otherwise, development expenditure is recognised as an expense in the period in which it is incurred.

i. Impairment of Non-Financial Assets

The carrying amounts of the Group's assets are reviewed at each balance date to determine whether there is any indication of impairment. If any such indication exists for an asset, the asset's recoverable amount is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the consolidated entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The recoverable amounts are the higher of fair value (less costs to sell) and value in use. In assessing value in use, the estimated future pre-tax cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. A cash generating unit is defined as the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets.

If a revalued asset is determined to be impaired, then the impairment is firstly applied against the related component of the Asset Revaluation Reserve, with any remaining impairment loss expensed in the Consolidated Statement of Profit or Loss. If the impairment loss is subsequently reversed, the reversal is firstly applied to the Consolidated Statement of Profit or Loss to the extent of previously expensed impairment losses relating to that asset, with any further increase taken to the Asset Revaluation Reserve. For assets which are not revalued, an impairment loss is expensed immediately in the Consolidated Statement of Profit or Loss. Any impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation, if no impairment loss had been recognised.

Equity instruments, being shares in subsidiaries, are deemed to be impaired whenever there is a significant or prolonged decline in fair value below the original purchase price. Any subsequent recovery of an impairment loss in respect of an investment in an equity instrument classified as available-for-sale is not reversed through the Consolidated Statement of Profit or Loss.

j. Leased Assets

The Group leases certain motor vehicles, plant and equipment, sites, accessways, concessions and electricity distribution equipment. At contract inception all contracts are assessed as to whether they contain a lease. That is, if the contract conveys the right to control the use of the identified asset(s) for a period of time in exchange for consideration.

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and lease of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i. Right-of-Use Assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful life of the asset, as follows:

Sites, Accessways and Concessions	4 to 40 years
Plant, Equipment and Vehicles	3 to 11 years
Electricity Distribution Equipment	16 to 21 years

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right of use asset is also subject to impairment in accordance with Note 1(i).

ii. Lease Liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate (IBR) at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Group's lease liabilities are included in Financial Liabilities apportioned into Current and Non-Current terms. (refer Note 21).

iii. Short-Term and Lease of Low-Value Assets

The Group applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low-value. Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

k. Income Tax

Income tax expense is calculated using rates that have been enacted or substantively enacted by balance date.

Deferred tax is generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or tax losses can be utilised.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, using tax rates that have been enacted or substantively enacted by balance date.

l. Employee Benefits

Provisions made in respect of employee benefits expected to be settled within twelve months are measured at their nominal values using the remuneration rate expected to apply at the time of settlement. Provisions made in respect of employee benefits which are not expected to be settled within twelve months, such as long service leave, sickness and retiring leave,

NOTES (CONTINUED)

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For the Year Ended 31 March 2025.

are measured as the present value of the estimated future cash outflows to be made by the Group in respect of services provided by employees up to reporting date, taking into account years of service, years to entitlement and the likelihood staff will reach the point of entitlement.

m. Financial Instruments

The Group classifies its financial assets and liabilities into one of the categories below depending on the purpose for which the asset was acquired, or the liability was incurred. The Group's accounting policy for each material category is as follows:

i. Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand, deposits held at call with banks and other short term highly liquid investments.

ii. Financial Assets at Amortised Cost

The Group's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the Consolidated Statement of Financial Position.

iii. Fair Value through Profit or Loss or Other Comprehensive Income

The Group has certain derivatives which are stated at fair value and the movements are recognised in the Consolidated Statement of Comprehensive Income (refer Note 1(m)vi).

iv. Payables

Trade payables and other accounts payable are recognised when the Group becomes obliged to make future payments resulting from the purchase of goods and services. Trade payables are recognised at fair value (being cost), and subsequently at amortised cost.

v. Borrowings

Borrowings are recorded initially at fair value, plus transaction costs. Subsequent to initial recognition, borrowings are measured at amortised cost with any difference between the initial recognised amount and the redemption value being recognized in the Consolidated Statement of Profit or Loss over the period of the borrowing using the effective interest rate method.

vi. Derivative Financial Instruments

The Group enters into a variety of derivative financial instruments to manage its exposure to interest rate risks, including interest rate swaps. Further details of derivative financial instruments are disclosed in Note 27. Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in Profit or Loss or Other Comprehensive Income depending on the hedge accounting designation of the derivative.

n. Basis of Consolidation

i. Subsidiaries

Subsidiaries are entities controlled either directly or indirectly by the Company. The financial statements of subsidiaries are consolidated into the Group's financial statements. All intergroup balances and transactions are eliminated in full.

ii. Joint Ventures

A joint venture is where the Group shares joint control over an entity and has rights to the net assets of the arrangement. Investments in joint ventures are accounted for using the equity method.

o. Adoption of New and Revised Standards and Interpretations

There were no new or amended accounting standards mandatory for the year ended 31 March 2025 that were considered to have a material impact on the Group.

p. Adoption of New and Revised Standards and Interpretations – Standards and interpretations in Issue not yet Effective

The Group is not an early adopter of NZ IFRS 18 Presentation and Disclosure in Financial Statements, which was issued in April 2024 and is effective for annual periods beginning on or after 1 January 2027. NZ IFRS 18 introduces a new structure for the statement of profit or loss and requires disclosure of management-defined performance measures. The Group is currently assessing the impact of this standard on its financial statements, including potential changes to the classification of income and expenses and the presentation of performance measures.

2. Operating Revenue

	Group 2025 $000	Group 2024 $000
Distribution Revenue	62,423	54,785
Pass-through and Recoverable Cost Revenue	10,147	10,064
Customer Rebates	(5,096)	(4,931)
Net Electricity Delivery Services Revenue	67,474	59,918
Capital Contributions Revenue	3,555	4,993
Contracting Revenue	2,746	2,685
Generation Revenue	2,296	1,872
Interest Revenue	185	156
Gain on Sale of Property, Plant and Equipment	–	124
Sundry Revenue	515	1,153
	76,771	70,901
Timing of Revenue Recognition		
Over Time	70,470	63,099
At a Point in Time	6,301	7,802
	76,771	70,901

3. Operating Expenses

	Group 2025 $000	Group 2024 $000
Transmission Rental Charges[1]	8,954	9,140
Employee Remuneration and Benefits	7,478	5,949
Network Maintenance	8,226	9,223
Network Operations	5,291	4,181
Generation Production and Operations	1,914	1,337
Operating Lease Costs	70	75
Community Relationship Expenses	964	939
Audit of the Consolidated Financial Statements	94	92
Other Assurance Services[2]	30	30
Director Fees and Expenses	430	433
Sundry Expenses	5,686	5,116
Bad Debts (Reversed)/Written Off	(20)	128
Loss on Disposal of Property, Plant and Equipment	1,386	1,293
	40,503	37,936

[1] Transmission Rental Charges and Operating Lease Costs presented above are net of payments relating to lease liabilities and associated right-of-use assets accounted for under NZ IFRS 16. Such payments are presented within Finance Expenses as appropriate

[2] Commerce Commission Information Disclosure audit.

NOTES (CONTINUED)

Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

4. Finance Expenses

	Group 2025 $000	Group 2024 $000
Interest Expense on Loans	3,520	3,435
Interest Rate Swaps Fair Value Movement	155	70
Interest Expense on Lease Liabilities	438	407
Sundry Finance Expenses	38	180
	4,151	4,092

5. Other Gains/(Losses)

	Group 2025 $000	Group 2024 $000
Gain on Purchase of Subsidiary (Note 22)	1,781	9
Gain on Disposal of Joint Venture (Note 22)	1,937	–
Net Fair Value Gains on Settlement of Advances Receivable	725	–
	4,443	9

6. Income Tax Expense

	Group 2025 $000	Group 2024 $000
Income Tax Expense comprises:		
Current Income Tax Expense	4,133	1,152
Adjustments to Prior Years	256	7
Temporary Differences	(3,046)	1,862
Derecognition of tax losses	375	–
Deferred Tax Expense from Removal of Depreciation on Buildings	–	2,311
	1,718	5,332
Reconciliation of Profit Before Income Tax with Income Tax Expense:		
Profit/(Loss) Before Income Tax	(3,131)	9,695
Prima Facie Income Tax Expense Calculated at 28%	(877)	2,715
Other Permanent Differences	1,964	2,610
Income Tax Expense	1,087	5,325
(Over)/Under Provision in Previous Year	256	7
Derecognition of tax losses	375	–
	1,718	5,332

Other permanent differences for FY24 include additional deferred tax expense of $2.3 million at 31 March 2024, recognised as a result of the Government's removal of tax depreciation on commercial buildings effective from 1 April 2024.

7. Share Capital

Number		Group 2025 $000	Group 2024 $000
56,773,555	Ordinary Shares	56,774	56,774
43,469	Redeemable Preference Shares	–	–
56,817,024		56,774	56,774

The ordinary shares rank equally in respect of voting rights, entitlements to dividends and distribution on winding up.

The redeemable preference shares confer special rights to participate in a customer rebate scheme, receive notices, attend, and speak, but not vote, at any general meetings of MainPower New Zealand Limited.

Redeemable preference shares held by customers were 43,469 (42,305 at 31 March 2024).

8. Trade and Other Receivables

	Group 2025 $000	Group 2024 $000
Trade Receivables	6,749	6,641
Provision for Doubtful Debts	(122)	(178)
Interest Receivable	19	17
	6,646	6,480

9. Inventories

	Group 2025 $000	Group 2024 $000
Inventory on Hand	7,421	7,835
	7,421	7,835

10. Other Current Financial Assets

	Group 2025 $000	Group 2024 $000
Distribution Network Self-Insurance Fund Investment	3,381	3,227
	3,381	3,227

NOTES (CONTINUED)

Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

11. Property, Plant and Equipment

	Freehold Land $000	Buildings $000	Electricity Distribution Network $000	Plant, Equipment, Vehicles, Furniture and Fittings $000	Generation Assets $000	Total $000
Gross Carrying Amount						
Balance at 31 March 2023	5,970	16,653	362,354	13,355	7,905	406,237
Additions	1,826	842	27,830	1,011	—	31,509
Disposals	–	(136)	(1,563)	(743)	–	(2,442)
Impairment	–	–	–	–	(1,430)	(1,430)
Balance at 31 March 2024	7,796	17,359	388,621	13,623	6,475	433,874
Additions	–	396	27,365	1,205	260	29,226
Disposals	–	–	(3,597)	(931)	–	(4,528)
Assets Held for Sale	–	–	–	–	6,688	6,688
Impairment	–	–	–	–	(5,458)	(5,458)
Network Revaluation	–	–	(113,288)	–	–	(113,288)
Balance at 31 March 2025	7,796	17,755	299,101	13,897	7,965	346,514
Accumulated Depreciation and Impairment						
Balance at 31 March 2023	–	766	78,571	10,540	4,142	94,019
Depreciation Expense	–	738	12,936	788	237	14,699
Disposals	–	(34)	(444)	(693)	–	(1,171)
Impairment	–	–	–	–	(1,030)	(1,030)
Balance at 31 March 2024	–	1,470	91,063	10,635	3,349	106,517
Depreciation Expense	–	640	13,116	734	135	14,625
Disposals	–	–	(414)	(808)	–	(1,222)
Assets Held for Sale	–	–	–	–	(130)	(130)
Impairment	–	–	–	–	754	754
Network Revaluation	–	–	(103,765)	–	–	(103,765)
Balance at 31 March 2025	–	2,110	–	10,561	4,108	16,779
Net Book Value at 31 March 2024	**7,796**	**15,889**	**297,558**	**2,988**	**3,126**	**327,357**
Net Book Value at 31 March 2025	**7,796**	**15,645**	**299,101**	**3,336**	**3,857**	**329,735**

11. Property, Plant and Equipment (continued)

a. Generation Assets

Generation assets relating to the Mt Cass Wind Farm project previously classified as "held for sale", have been reclassified to Property, Plant and Equipment as they no longer meet the criteria for this classification. Generation Assets relating to the Cleardale Hydro Station have been classified as held for sale due to a sale agreement signed prior to 31 March 2025 that is expected to be settled in July 2025 (refer Note 15).

b. Revaluations and Impairment Review

i. Electricity Distribution Network

A valuation of the Group's electricity distribution network assets was undertaken by Ernst & Young as at 31 March 2025 in accordance with NZ IFRS 13 Fair Value Measurement. The Group's electricity network assets were revalued to a fair value of $299.20 million. The change in value, net of deferred tax, was recognised fully in the asset revaluation reserve.

Fair value was determined using a discounted cashflow. The material assumptions used in the fair value assessment include:

- Market participants would be subject to the Default Price-Quality Path (DPP) regime
- Post-tax weighted average cost of capital of 6.4% used for discounting.
- Forecast cashflows including estimates of network pricing, operating costs, and capital expenditure (excluding growth)
- Regulatory Asset Base multiples used in determining terminal value

ii. Mt Cass Wind Farm project

The Group's Mt Cass assets were reviewed for impairment as at 31 March 2025. The assets subject to review include property, plant and equipment and capital WIP.

The Mt Cass assets were written down to their estimated recoverable amount resulting in impairment charges totaling $21.2 million. The provision for impairment has been applied to Capital Works Under Construction ($14.6 million) and Property, Plant and Equipment ($6.6 million).

The Group used a discounted cash flow (DCF) analysis to establish a value-in-use of the Mt Cass project as of 31 March 2025. This analysis was used by the Board to determine an appropriate valuation. The Directors obtained an independent assessment of the value of the project to assist with the valuation.

The inputs and assumptions used in the DCF analysis are **highly sensitive** to change, particularly those made in the calculation of an appropriate discount rate, and those predicting future generation revenues. As such, changes in future prices, or inputs used in deriving the discount rate, could have a material impact on the valuation of the Group's assets associated with the Mt Cass Wind Farm.

The major assumptions within the impairment review, and associated sensitivities, included:

a) Electricity pricing forecast taking into account expected supply and demand factors specific to the Mt Cass location. This is a highly sensitive input given the compounded effect over several years of a small change in predicted demand or supply. The Group considered a range of possible forecast electricity prices and has opted for an average price path in this valuation.

b) Weighted average cost of capital 8.14%. A change in one input used in the calculation of the WACC would have a material impact on the valuation. Where there is some uncertainty in a particular input, the Group has generally opted for the mid-point of a given range.

c) Forecast cash flow, including operating costs and capital expenditure for the expected useful life of the assets.

iii. Land and non-substation buildings

The Group's Land and Building assets were revalued to fair value of $22.4 million as at 31 March 2022 in accordance with the independent valuation conducted by FordBaker Limited.

The major assumptions in the valuation were reviewed at the reporting date with no changes identified that would have a material impact on the fair value of the assets.

iv. Other

The Group's Plant, Equipment, Vehicles, Furniture and Fittings are carried at cost less accumulated depreciation.

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Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

12. Capital Works Under Construction

	Freehold Land $000	Buildings $000	Electricity Distribution Network $000	Plant, Equipment, Vehicles, Furniture and Fittings $000	Generation Assets $000	Total $000
Balance at 31 March 2023	–	–	**16,635**	**93**	**8**	**16,736**
Additions	159	73	29,159	302	190	29,883
Transfers	(159)	–	(27,830)	(246)	(8)	(28,243)
	–	73	1,329	56	182	1,640
Balance at 31 March 2024	–	**73**	**17,964**	**149**	**190**	**18,376**
Additions	–	441	24,987	385	17,218	43,031
Transfers	–	(514)	(27,292)	(426)	(237)	(28,469)
Impairment (Note 11)	–	–	–	–	(14,624)	(14,624)
	–	(73)	(2,305)	(41)	2,357	(62)
Balance at 31 March 2025	–	–	**15,659**	**108**	**2,547**	**18,314**

13. Intangible Assets

	Computer Software $000	Development Costs $000	Total $000
Gross Carrying Amount			
Balance at 31 March 2023	7,581	207	7,788
Additions	6	251	257
Transfers	201	(201)	–
Disposals	(17)	–	(17)
Balance at 31 March 2024	7,771	257	8,028
Additions	12	427	439
Transfers	449	(449)	–
Balance at 31 March 2025	8,232	235	8,467
Accumulated Amortisation and Impairment			
Balance at 31 March 2023	4,271	–	4,271
Amortisation Expense	1,021	–	1,021
Disposals	(17)	–	(17)
Balance at 31 March 2024	5,275	–	5,275
Amortisation Expense	1,375	–	1,375
Balance at 31 March 2025	6,650	–	6,650
Net Book Value at 31 March 2024	**2,496**	**257**	**2,753**
Net Book Value at 31 March 2025	**1,582**	**235**	**1,817**

Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

14. Right-of-Use Assets

	Sites, Accessways and Concessions $000	Plant, Equipment and Vehicles $000	Electricity Distribution Equipment $000	Total $000
Gross Carrying Amount				
Balance at 1 April 2023	426	5,735	13,272	19,433
Additions	458	3,348	1,441	5,247
Modifications	(54)	(5)	(1,441)	(1,500)
Disposals	–	(1,621)	–	(1,621)
Balance at 31 March 2024	830	7,457	13,272	21,559
Additions	1,076	1,606	1,272	3,954
Modifications	–	(75)	(18)	(93)
Disposals	(195)	(718)	–	(913)
Balance at 31 March 2025	1,711	8,270	14,526	24,507
Accumulated Depreciation				
Balance at 1 April 2023	265	3,669	3,415	7,349
Depreciation Expense	69	932	949	1,950
Disposals	–	(1,399)	–	(1,399)
Balance at 31 March 2024	334	3,202	4,364	7,900
Depreciation Expense	223	1,321	1,311	2,855
Disposals	(177)	(502)	–	(679)
Balance at 31 March 2025	380	4,021	5,675	10,076
Net Book Value at 31 March 2024	**496**	**4,255**	**8,908**	**13,659**
Net Book Value at 31 March 2025	**1,331**	**4,249**	**8,851**	**14,431**

15. Assets Held for Sale

As at 31 March 2024 the Group disclosed $8.4 million assets held for sale in respect of an anticipated sale of those assets to Mt Cass Wind Farm Limited within 12 months. During the reporting period the sale agreement lapsed as a result of the funding partner's withdrawal, resulting in reclassification to property, plant and equipment

Assets held for sale at 31 March 2025 are generation assets subject to a sale agreement signed prior to 31 March and expected to settle in July 2025.

	Group 2025 $000	Group 2024 $000
Major Classes of Assets and Liabilities Held for Sale		
Property, Plant, and Equipment	1,518	8,389
Capital Works Under Construction	–	984
Impairment	–	(984)
Total Assets Held for Sale	**1,518**	**8,389**

16. Trade and Other Payables

	Group 2025 $000	Group 2024 $000
Trade Payables	6,454	3,448
Other Accruals	1,629	991
Employee Entitlements	2,693	2,666
GST Payable	269	461
	11,045	7,566

NOTES (CONTINUED)

Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

17. Deferred Tax Liabilities

	Group 2025 $000	Group 2024 $000
Opening Balance	53,985	49,812
Charged to Profit and Loss:		
– Property, Plant and Equipment	(2,912)	2,034
– Building Depreciation Removed	–	2,311
– Intangible Assets	(145)	(51)
– Other Temporary Differences	(101)	(121)
– Derecognition of tax losses	343	–
	(2,815)	4,173
Charged to other comprehensive income:		
– Property, Plant and Equipment	(2,666)	–
Closing Balance	48,504	53,985

	Group 2025 $000	Group 2024 $000
Represented as:		
Deferred Tax on Property, Plant and Equipment	49,305	52,572
Deferred Tax on Building Depreciation Removed	–	2,311
Deferred Tax on Intangible Assets	314	455
Deferred Tax on Other Temporary Differences	(1,115)	(1,015)
Deferred Tax on tax losses	–	(338)
Closing Balance	48,504	53,985

18. Borrowings

	Group 2025 $000	Group 2024 $000
Current Term Loan	–	5,500
Non-Current Term Loan	50,000	50,000
Total Borrowings	50,000	55,500

The Group has multi-option bilateral credit facilities of $165 million which are unsecured and subject to a negative pledge arrangement.

Of the $165 million, $30 million is due for renewal by December 2025, $115 million is due for renewal by November 2026, and $20 million is due for renewal by March 2028. As at 31 March 2025, $50 million has been drawn down, none of which is due for renewal within 12 months of the reporting date.

During the year no interest was capitalised to MainPower's Generation or Electricity Distribution Network Assets (2024: Nil).

19. Non-Current Provisions

	Employee Entitlements $000
Balance at 31 March 2024	762
Amounts Utilised	(611)
Other movements	656
Balance at 31 March 2025	**807**

The provision is an actuarial assessment of entitlements to long service, sick and retirement leave that may become due to employees in the future.

The provision is affected by a number of estimates, including the expected length of service of employees and the timing of benefits being taken.

The movements in the year comprise of the amounts paid out to employees during the year, a reclassification of vested long service leave to current liabilities, movements caused by reassessment of the actuarial assumptions at the reporting date and increases for estimates in sick leave payable to employees due to continued service.

20. Other Non-Current Liabilities

	Group 2025 $000	Group 2024 $000
Rebate Shares at Cost	5	6
Lease Liabilities (refer Note 21)	12,940	12,007
	12,945	**12,013**

Rebate Shares have a nominal value of 10 cents per share. MainPower Trust holds 10,875 rebate shares with the remainder (43,469) relating to unclaimed redemptions from Qualifying Customers who have left the MainPower Network.

796 rebate shares were redeemed during the year at 10 cents each (2024: 647).

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Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

21. Lease Liabilities

	Group 2025 $000	Group 2024 $000
Opening Balance at 1 April	14,346	12,617
Additions	3,906	5,248
Modifications	(93)	(1,500)
Disposals	(189)	(153)
Accretion of Interest	439	407
Payments	(2,788)	(2,273)
Closing Balance at 31 March	15,621	14,346
Represented as:		
Current	2,681	2,339
Non-Current (refer Note 20)	12,940	12,007
	15,621	14,346

The following amounts are represented in the Statement of Profit or Loss:	Group 2025 $000	Group 2024 $000
Depreciation Expense on Right-of-Use Assets	2,769	1,950
Interest Expense on Lease Liabilities	439	407
Expenses relating to Low-Value Leases	70	75
	3,278	2,432

22. Group Structure

Details of the Group's material Subsidiaries and Joint Venture for the year ended 31 March 2025 are as follows:

Name	Principal Activity	Place of Operation	Ownership Interest and Voting Power 2025	2024
MPNZ Investments Limited	Provision of growth initiatives outside electricity distribution network	New Zealand	100%	100%
GreenPower New Zealand Limited	Non-trading 100% owner of Mt Cass Wind Farm Limited	New Zealand	100%	50%
Mt Cass Wind Farm Limited	Construction and operation of wind turbine farm	New Zealand	100% (as 100% owned by GreenPower New Zealand Limited)	50% (as 100% owned by GreenPower New Zealand Limited)
Kakariki Power Limited	Electricity energy sales operations	New Zealand	100%	100%

22. Group Structure (continued)

a. **Transactions in FY2025**

GreenPower and Mt Cass

On 25 July 2024 the Group re-purchased 50% shares in GreenPower New Zealand Limited ("Greenpower"), bringing the Group's ownership percentage back to 100%. At the same time, the Group acquired the rights to the shareholder loan from the other 50% shareholder to Greenpower. Details of the purchase consideration, the net assets acquired, and gain on bargain purchase are as follows:

i. Purchase consideration

	$000
Allocated transaction price	157
Fair value of equity interest in Greenpower joint venture	1,937
Total purchase consideration	**2,094**

The transaction price was allocated on a relative fair value basis between the shares and the rights to the loan.

The Group recognised a fair value gain on the remeasurement of the joint venture immediately prior to the acquisition of $1.937 million. This is included in Other Gains and Losses (Note 5).

ii. Assets and liabilities recognised as a result of the acquisition:

	Fair value $000
Cash	1,581
Capital Works Under Construction	16,654
Right of Use assets	880
Lease Liabilities	(913)
Shareholder Advances payable	(14,481)
Other net assets	154
Total fair value of net assets acquired	**3,875**

The acquisition results in a gain on bargain purchase of $1.781 million, included within Other Gains and Losses (Note 5).

b. **Transactions in FY2024**

GreenPower and Mt Cass

In May 2023 the Group sold 50% of its shares in GreenPower. GreenPower wholly owns 100% of Mt Cass Wind Farm Limited ("Mt Cass").

The transaction resulted in the derecognition by the Group of the GreenPower and Mt Cass subsidiaries and subsequent recognition of an equity-accounted joint venture. The contractual arrangement provided the Group with only the rights to the net assets of the joint arrangement and therefore the joint arrangement was classified as a joint venture.

The change resulted in the separate recognition of Advances Receivable, being amounts owed by the joint venture to the Group for pre-construction activities for the Mt Cass Wind Farm project. In prior periods, as GreenPower and Mt Cass were recognized as 100% subsidiaries, these advances were eliminated as intragroup balances.

Kakariki Power Ltd

In March 2024 the Group acquired the 20% minority interest in Kakariki Power Limited bringing the Group's total ownership to 100%. The transaction resulted in a gain on bargain purchase.

NOTES (CONTINUED)

Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

23. Commitments

The Group was committed to capital expenditure amounting to $4.5 million (2024: $1.6 million) at the reporting date.

The Group is contractually committed to cash outflows relating to several service agreements over the next three years from the reporting date. The total committed operating expenditure for these contracts is $0.5 million (2024: $2.2 million).

24. Contingent Assets and Liabilities

The Group had no significant contingent assets or liabilities as at 31 March 2025 (2024: Nil).

25. Significant Events after Balance Date

There are no events after the reporting date that would materially affect these financial statements.

26. Related Party Transactions

Group Structure

The Parent is MainPower New Zealand Limited, which is 99.9% owned by the MainPower Trust. There were no related party transactions with the MainPower Trust during the year (2024: Nil).

No provisions were made for doubtful debts relating to the outstanding balances nor any doubtful debts expense was recognised in relation to related parties during the period.

	Group 2025 $000	Group 2024 $000
Key Management Personnel Compensation		
Employee Remuneration and Benefits	2,607	2,931

Executive staff remuneration comprises salary and other short-term benefits. MainPower executives appointed to the Boards of related companies do not receive directors' fees personally.

Other Transactions Involving Related Parties

The Group may transact on an arm's length basis with companies in which Directors have a disclosed interest. Stephen Lewis as a sole trader has provided services to the Network outside of his commitments as a director. This was invoiced monthly, and the total did not exceed $1,000 for any individual transaction. There were no other such transactions exceeding $1,000.

The Group paid Director Fees totaling $410,222 (2024: $403,973).

Key Management Personnel of the Group purchased sundry goods and services from the Group during the period. Until August 2024 the Group offered all employees and directors the option of joining its electricity retailer, Kākāriki Power, and some Key Management Personnel had taken this up. After this date Kākāriki Power no longer provided retail sales to any residential customers including staff or directors. Excluding Kākāriki Power all other purchases by Key Management Personnel did not exceed $1,000 for any individual (2024: all less than $1,000). There were no significant outstanding balances with Key Management Personnel at the end of the period (2024: Nil). All transactions were conducted on standard commercial terms.

27. Financial Instruments

The Group has exposure to the following risks in the normal course of the Group's business:

- Liquidity risk
- Interest rate risk
- Credit risk

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. The significant accounting policies and methods adopted, including the criteria for recognition and the basis of measurement applied in respect of each class of financial asset, financial liability, and equity instrument are disclosed in Note 1.

Liquidity risk management

Liquidity risk represents the risk that the Group may not be able to meet its contractual obligations.

The Group evaluates its liquidity requirements on an ongoing basis. In general, the Group generates sufficient cash flows from its operating activities to meet its contractual obligations and it has sufficient funding arrangements in place to cover potential shortfalls.

Unsecured multi option credit facilities as at 31 March 2025 maturing as follows:

$30 million on 16 December 2025
$115 million on 30 November 2026
$20 million on 29 March 2028

	Group 2025 $000	Group 2024 $000
Amount used at Reporting Date	50,000	55,500
Amount unused at Reporting Date	115,000	109,500
	165,000	**165,000**

Interest rate risk management

Interest rate risk is the risk that the value of the Group's assets and liabilities will fluctuate due to changes in market interest rates. The Group has interest bearing debt which is subject to interest rate variations in the market.

In accordance with the Group's treasury policy, interest rate swaps are used to manage the Group's interest rate exposure on long term floating rate borrowings within the range of 30% and 70% of borrowings. The Group has entered into interest rate swaps with Westpac New Zealand Limited and annually undertakes a valuation to establish the fair value of those swaps.

Swaps entered into after December 2021 are hedge accounted, meaning that any fair value gain or loss is recognised in the Cash Flow Hedge Reserve through Other Comprehensive Income. Fair value gains or losses on hedges entered into prior to December 2021 are recognised through Profit or Loss.

The following table details outstanding interest rate swaps as at the reporting date.

NOTES (CONTINUED)

Notes to the Consolidated Financial Statements.

For the Year Ended 31 March 2025.

Interest rate risk management (continued)

	Average contracted fixed interest rates	Notional principal swap amounts		Carrying value asset/(liability)	
	%	2025 $000	2024 $000	2025 $000	2024 $000
Swap maturity rates					
31 March 2026	3.91	7,000	7,000	(39)	116
30 June 2025	2.77	5,000	5,000	10	142
30 June 2025	2.91	5,000	5,000	9	134
30 December 2025	2.84	5,000	5,000	20	170
8 March 2029	4.45	10,000	10,000	(336)	(63)
10 March 2030	4.17	5,000	5,000	(119)	(27)
30 September 2030 (forward start)	3.63	10,000	–	40	–
		47,000	**37,000**	**(415)**	**472**
Disclosed as:					
Current Assets				39	–
Non-Current Assets				40	562
Current Liabilities				(39)	–
Non-Current Liabilities				(455)	(90)
				(415)	**472**

Credit risk management

Credit risk is the risk that a counterparty will default on its contractual obligations, resulting in financial loss to the Group.

The Group manages its exposure to credit risk by:

- Placing cash, short term investments and derivative instruments with registered New Zealand banks with a minimum rating in line with the Group's treasury policy;
- Performing credit evaluations on customers requiring credit wherever practical and monitoring credit exposures to individual customers.

	Group 2025 $000	Group 2024 $000
Cash and Cash Equivalents	2,569	1,335
Trade and Other Receivables (refer Note 8)	6,646	6,480
Other Current Financial Assets (refer Note 10)	3,381	3,227
Trade and Other Payables (refer Note 16)	8,083	4,439

Deloitte.

INDEPENDENT AUDITOR'S REPORT

To the Shareholders of MainPower New Zealand Limited

Opinion

We have audited the financial statements of MainPower New Zealand Limited and its subsidiaries (the 'Group'), which comprise the consolidated statement of financial position as at 31 March 2025, and the consolidated statement of profit or loss, statement of other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements, on pages 48 to 72, present fairly, in all material respects, the consolidated financial position of the Group as at 31 March 2025, and its consolidated financial performance and cash flows for the year then ended in accordance with New Zealand Equivalents to IFRS Accounting Standards – Reduced Disclosure Regime ('NZ IFRS RDR').

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing ('ISAs') and International Standards on Auditing (New Zealand) ('ISAs (NZ)'). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

We are independent of the Group in accordance with Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand)* issued by the New Zealand Auditing and Assurance Standards Board and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)*, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Other than in our capacity as auditor and the other assurance engagement in relation to the Commerce Commission disclosure audit and advisory related services, we have no relationship with or interests in the Company or any of its subsidiaries. These services have not impaired our independence as auditor of the Company and Group.

Other Information

The directors are responsible on behalf of the Group for the other information. The other information comprises the information in the Annual Report that accompanies the financial statements and the audit report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information obtained prior to the date of our audit report, and consider whether it is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If so, we are required to report that fact. We have nothing to report in this regard.

Directors' responsibilities for the consolidated financial statements

The directors are responsible on behalf of the Group for the preparation and fair presentation of the consolidated financial statements in accordance with NZ IFRS RDR, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible on behalf of the Group for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the External Reporting Board's website at:

https://www.xrb.govt.nz/standards/assurance-standards/auditors-responsibilities/audit-report-7-1/

This description forms part of our auditor's report.

Restriction on use

This report is made solely to the Company's shareholders, as a body, in accordance with Section 207B of the Companies Act 1993. Our audit has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

Deloitte Limited

Christchurch, New Zealand
26 June 2025

This audit report relates to the consolidated financial statements of MainPower New Zealand Limited (the 'Company') for the year ended 31 March 2025 included on the Company's website. The Directors are responsible for the maintenance and integrity of the Company's website. We have not been engaged to report on the integrity of the Company's website. We accept no responsibility for any changes that may have occurred to the consolidated financial statements since they were initially presented on the website. The audit report refers only to the consolidated financial statements named above. It does not provide an opinion on any other information which may have been hyperlinked to/from these consolidated financial statements. If readers of this report are concerned with the inherent risks arising from electronic data communication they should refer to the published hard copy of the audited consolidated financial statements and related audit report dated 26 June 2025 to confirm the information included in the audited consolidated financial statements presented on this website.

GOVERNANCE

For the Year Ended 31 March 2025

Parent Shareholder

The parent company ownership is made up as follows:

Name	Ownership	Share Type
MainPower Trust	99.93%	Ordinary Shares
Various qualifying customers	0.07%	Redeemable Preference Shares
	100%	

The Role of Shareholders

The Board aims to ensure that shareholders are informed of all major developments affecting the Group's state of affairs. Each year, the Ordinary Shareholder (MainPower Trust) provides a Letter of Expectations to the Group and in response a Statement of Corporate Intent is developed between the Board and the MainPower Trust. This statement details the Group's intent with respect to:

- Strategic Objectives
- Trust Statement of Expectations
- Business Activities
- Non-core Activities
- Performance
- Distribution to Shareholders
- Rebates
- Corporate Governance

Information is also communicated to shareholders in accordance with an agreed engagement plan and includes the Annual Report, the Interim Report, the Group's website, and at regular formal and informal meetings with the MainPower Trust. The Board encourages full participation of all shareholders at the Annual General Meeting. The Statement of Corporate Intent is subject to consultation between the Board and the Trust, prior to its adoption.

Company Constitution

The Company's Constitution sets out policies and procedures on the operations of the Board, including the appointment and removal of Directors. The Constitution specifies that the number of Directors will not at any time be more than eight nor less than four, and that one-third of the Directors will retire by rotation each year. Non-Executive Directors of MainPower are elected by the Ordinary Shareholder. The Board currently comprises six Non-Executive Directors. The Directors of the Company currently in office are Anthony Charles King (Chair), Graeme David Abbot (Director), Janice Evelyn Fredric (Director), Brian John Wood (Director), Jan Fraser Jonker (Director) and Stephen Paul Lewis (Director).

The Role of the Board

The Board is responsible for the overall corporate governance of MainPower. The Board guides and monitors the business and affairs of MainPower on behalf of the Ordinary Shareholder, the MainPower Trust to whom it is primarily accountable and the Preference Shareholders of the Company. The Board's primary objective is to satisfy the shareholders' wish of enhancing shareholder value through a commitment to customer service and regional prosperity.

Customer service is measured in terms of:

- financial return;
- ability to deliver excellence in electricity distribution network security and reliability;
- responsiveness to customers;
- quality of service; and
- price competitiveness.

Regional prosperity is measured in terms of MainPower's role in leading and/or supporting regional initiatives for economic development.

The Board also aims to ensure that MainPower is a good employer and corporate citizen.

Board Responsibilities

The Board acts on behalf of and is accountable to the shareholders. The Board seeks to identify the expectations of shareholders, as well as other legislative and ethical expectations and obligations. In addition, the Board ensures areas of significant business risk are identified by management and that arrangements are in place to adequately manage these risks. To this end the Board will:

- Provide leadership in health and safety and will ensure that employee and public safety remains an integral part of MainPower's culture, its values and performance standards;
- Continue to monitor all legislation and regulatory changes impacting on Health and Safety requirements and compliance and will ensure that they are complied with;
- Set the strategic direction of the Company in consultation with management, having regard to rate of return expectations, financial policy and the review of financial performance against strategic objectives;
- Maintain an understanding of the electricity industry, and continue to monitor industry reform, security of supply, industry governance and Government regulations in order to identify the impact on MainPower's business;
- Monitor and understand the expectations and needs of the growing North Canterbury community;
- Remain informed about the Group's affairs in order to exercise judgement about management and its procedures;
- Identify risks and manage those risks by ensuring that the Group has implemented comprehensive systems of internal control together with appropriate monitoring of compliance activities;
- Approve and foster corporate culture which requires all directors, executive and staff to demonstrate the highest level of ethical behavior;
- Appoint, review the performance of, and set the remuneration of the Chief Executive;
- Approve transactions relating to acquisitions and divestment, and capital expenditure above delegated authorities;
- Approve operating and development budgets, review performance against these budgets, and monitor corrective actions by management;
- Ensure the preparation of the Statement of Corporate Intent, Interim and Annual reports;
- Enhance the relationship with all stakeholders.

Board Meetings

The Board generally meets monthly to review, monitor and initiate action in respect of the health and safety, strategic direction, financial and operational performance, risk management and compliance of the Company and subsidiaries. In addition to the scheduled meetings, the Board meets several times each year to consider specific opportunities and other matters of importance to the Company. Annually, the Board takes the opportunity to debate and review its long-term strategic direction. Senior managers and independent experts are regularly involved in Board discussions. Directors may also obtain further information and independent expert advice.

Board Committees

The Board has three standing committees. They provide guidance and assistance to the Board with overseeing certain aspects of the Board's corporate governance. Each committee is empowered to seek any information it requires and to obtain independent legal or other professional advice if it is considered necessary.

i. Audit and Risk Committee (ARC)

The ARC operates under a comprehensive Charter, which outlines the ARC's authority, membership, responsibilities, and activities and which is approved by the Board. The Charter is reviewed annually against best practice and emerging trends.

Three Non-Executive Directors are appointed to the ARC on an annual basis. Current membership of the ARC is Janice Fredric (Chair), Brian Wood and Tony King. The ARC invites the Chief Executive, General Manager Finance & IT with support from other senior management and the external advisors to attend meetings of the Committee from time to time in accordance with the Charter. Following meetings of the Committee, the Chair reports all findings and recommendations to the Board. The activities of the ARC are reported annually.

Along with oversight of risk, the Audit and Risk Committee's primary function is to provide the Board with assurance on the quality and reliability of financial information used by management and the Board on the published Group financial statements issued under the Companies Act 1993 and the Energy Companies Act 1982.

The ARC also monitors the independence of the auditor and approves and reviews those services provided by the auditor other than in its statutory audit role.

Risk Management and Compliance is considered critical to the successful operation of the Group and accordingly is a permanent item on the Board Agenda. The ARC's role in this regard includes monitoring the adequacy and effectiveness of MainPower's internal control framework and structure, and provide risk management oversight by reviewing the Risk Management Framework and Policy.

ii. Safety, Health, Wellbeing and Environment Committee (SHWE)

The Board takes an integrated approach to managing health and safety. This is incorporated within the risk management framework. The Board SHWE was historically governed by the Board as a whole but has now moved to a subcommittee to provide a more concentrated focus on safety, health, wellbeing and environment.

Current membership of the SHWE is Stephen Lewis (Chair), Tony King and Graeme Abbot. Meetings are attended by the Chief Executive, and General Manager People and Culture, with support from other executive and senior managers.

GOVERNANCE (CONTINUED)

For the Year Ended 31 March 2025.

iii. People and Remuneration Committee (P&R Committee)

The P&R Committee's primary role is to advise the Board on performance reviews, remuneration policies and practices and to make recommendations on remuneration packages and other terms of employment for Non-Executive Directors, the Chief Executive and senior executives which fairly reward individual performance in relation to their contribution to the Company's overall performance. Three Non-Executive Directors are appointed to the P&R Committee on an annual basis.

To retain and attract directors and executives of sufficient calibre to facilitate efficient and effective governance and management, the Committee seeks advice of external advisors on remuneration practices.

Current membership of the P&R Committee is Janice Fredric (Chair), Brian Wood and Tony King. Following meetings of the Committee, the Chair reports all findings and recommendations to the Board.

Delegation

The Board delegates the day-to-day responsibility for the operation and administration of MainPower to the Chief Executive. The Chief Executive is responsible for ensuring MainPower achieves its business objectives and values. The Board ensures that the Chief Executive, and through him, the senior management are appropriately qualified, experienced, and remunerated to discharge their responsibilities.

Codes and Standards

All Directors, senior management, and staff of MainPower New Zealand Limited are expected to act with integrity and promote and enhance the Company's reputation with its various stakeholders. Behavioral standards and accountabilities, the use of confidential information, trade practices, health, safety, and environmental management are set out in a range of formal codes, policies, and procedures. These are subject to regular independent review to ensure they remain current and appropriate.

Conflicts of Interest

All Directors and senior management are required to disclose any specific or general interests which could be in conflict with their obligations to MainPower New Zealand Limited and its subsidiaries.

Board Review

The Board will undertake a self-assessment of its performance and the performance of individual Directors at least biennially. A summary of this review will be made available to the MainPower Trust.

Subsidiaries

MainPower's subsidiary companies each have a formally constituted Board of Directors.

The MainPower New Zealand Limited Board receives regular updates on the performance of each active subsidiary company.

Director Remuneration

The Company's remuneration policy is to ensure the remuneration package properly reflects the person's duties and responsibilities and that remuneration is competitive in attracting, retaining, and motivating people of the highest quality.

Details of the nature and the amount of each major element of the emoluments of each Director of the Company and subsidiaries are:

MainPower New Zealand Ltd	31 March 2025 $000	31 March 2024 $000
A C King	102	100
G D Abbot	59	63
J E Fredric	70	65
J F Jonker	51	50
S P Lewis	65	66
B J Wood	63	59
	410	**404**
MPNZ Investments Ltd		
A P Lester	–	–
T A Voice	–	–
	–	–
Kakariki Power Ltd		
A P Lester	–	–
T A Voice	–	–
	–	–

MainPower executives appointed to the boards of related companies do not receive director fees.

Director Insurance

During the year MainPower paid insurance premiums for all Directors of the MainPower Group in respect of liability and costs. In accordance with Clause 31, MainPower has agreed to indemnify the Directors against all costs and expenses incurred in defending any action falling within the scope of the indemnity.

Loans to Directors

There were no loans made to Directors.

Director Use of Company Information

During the year the Company received no notices from Directors of MainPower Requesting to use Company information received in their capacity as Directors, which would not otherwise have been available to them.

Group Employee Remuneration

$000	31 March 2025	31 March 2024
100 – 110	16	21
110 – 120	19	22
120 – 130	18	10
130 – 140	9	6
140 – 150	5	9
150 – 160	12	9
160 – 170	9	4
170 – 180	4	5
180 – 190	6	2
190 – 200	2	3
200 – 210	2	1
210 – 220	1	1
220 – 230	2	–
230 – 240	–	1
250 – 260	1	1
260 – 270	–	1
270 – 280	1	–
290 – 300	–	2
300 – 310	1	1
310 – 320	1	–
330 – 340	–	1
360 – 370	1	–
550 – 560	–	1
580 – 590	1	–

A number of employees also receive the use of a Company motor vehicle.

GOVERNANCE (CONTINUED)

For the Year Ended 31 March 2025.

Interests Register

The Group maintains an interests register in which particulars of certain transactions and matters involving the Directors are recorded. These are requirements under the Companies Act 1993. The following entries were recorded in the interests register.

Director Interests

(MainPower New Zealand Limited)

(from 25 July 2024: Greenpower New Zealand Limited and Mt Cass Wind Farm Limited)

Director	Entity	Position	Appointment/Resignation
A C King	Option One Limited	Director	
	RBL Property Ltd (formerly Red Bus Ltd)	Executive Director	
	Barrhill Chertsey Irrigation Ltd	Independent Director	
	GreenPower New Zealand Limited	Director	
	Mt Cass Wind Farm Limited	Director	
	Alpine Energy Limited	Director	Appointed 20 November 2024
B J Wood	HWCP Management Ltd	Director	
	Invercargill Central Ltd	Director	
	Invercargill City Holdings Ltd	Chairman	
	Greenpower New Zealand Limited	Director	Appointed 21 August 2024
	Mt Cass Wind Farm Limited	Director	Appointed 21 August 2024
	Lake Hood Extension Project Partnership	Board Member	Appointed 2 December 2024
G D Abbot	Hanmer Springs Thermal Pools & Spa	General Manager	
	Greenpower New Zealand Limited	Director	Appointed 21 August 2024
	Mt Cass Wind Farm Limited	Director	Appointed 21 August 2024
J E Fredric	Aurora Energy Ltd	Director	
	Aviation Security Service	Chair	Resigned 24 July 2024
	Civil Aviation Authority	Chair	Resigned 24 July 2024
	Tregynon Charitable Trust	Trustee	
	Lincoln University Council	Member	
	NZ Shipwreck Welfare Trust	Trustee	
	Timaru District Council (Audit and Risk Committee)	Independent Member	
	NIWA	Director	
	NIWA Vessel Management Ltd	Director	
	Greenpower New Zealand Limited	Director	Appointed 21 August 2024
	Mt Cass Wind Farm Limited	Director	Appointed 21 August 2024
	NZ Growth Capital Partners Limited	Director/ARC Chair	Ceased 10 September 2024
	Elevate NZ Venture Fund GP Ltd	Director	Ceased 10 September 2024
	Aspire NZ Seed Fund Limited	Director	Ceased 10 September 2024

Director Interests (continued)

(MainPower New Zealand Limited)

Director	Entity	Position	Appointment/Registration
J F Jonker	Dairy Creek GP Limited	Director	
	Ecogas GP Limited	Director	
	F & L Investments Limited	Director & Shareholder	
	Invest South GP Ltd	Director	
	GreenPower New Zealand Limited	Director	Resigned 5 June 2024 Re-appointed 26 June 2024
	Mt Cass Wind Farm Limited	Director	Resigned 5 June 2024 Re-appointed 26 June 2024
	Jonker Estate Ltd	Director & Shareholder	
	Pioneer Energy Ltd	CEO	
	Pulse GP Ltd	Director	Resigned 1 July 2024
	The Lines Company	Independent Director	
	Energia Potior Ltd	Director	Appointed 1 June 2024
	Lochindorb Wind GP	Director	
S P Lewis	Electricity Invercargill Ltd	Director & Chair	
	Pylon Limited	Director	
	Aurora Energy Ltd	Director	
	Greenpower New Zealand Limited	Director	Appointed 21 August 2024
	Mt Cass Wind Farm Limited	Director	Appointed 21 August 2024
	Alpine Energy Limited	Director	Appointed 20 November 2024

Director Interests

(MPNZ Investments Ltd and Kakariki Power Ltd)

Director	Entity	Position	Appointment/Resignation
A P Lester	Crestwood Partnership	Partner	
	Fuel Cells New Zealand Ltd	Director	
	Kakariki Power Ltd	Chairman	
	MainPower Holdings Ltd	Director	
	MainPower New Zealand Ltd	Chief Executive	Resigned 31 May 2025
	MPNZ Investments	Director	
	RuralNet Ltd	Director	
	Solar New Zealand Ltd	Director	
	Greenpower NZ Ltd	Director	
	Mt Cass Wind Farm Ltd	Director	
T A Voice	Fuel Cell New Zealand Ltd	Director	
	Kakariki Power Ltd	Director	
	L.Y.L.T Enterprises Ltd	Director & Shareholder	
	Mt Cass Wind Farm Ltd	Chief Executive	Resigned 31 August 2024
	MPNZ Investments Ltd	Director	
	MainPower Holdings Ltd	Director	
	RuralNet Ltd	Director	
	Solar New Zealand Ltd	Director	
	VF NZ Holdings Ltd	Director & Shareholder	
	Voice Family Trust	Trustee & Beneficiary	

FIVE YEAR TRENDS

For the Year Ended 31 March 2025.

Group Consolidated Financials

	31 March 2025 $000	31 March 2024 $000	31 March 2023 $000	31 March 2022 $000	31 March 2021 $000
Statement of Comprehensive Income					
Gross Operating Revenue	81,867	75,832	71,580	68,248	67,793
Customer Rebates	(5,096)	(4,931)	(4,739)	(6,619)	(8,224)
Net Operating Revenue	76,771	70,901	66,841	61,629	59,569
Total Expenses	(79,902)	(61,206)	(54,827)	(50,999)	(48,653)
Profit/(Loss) Before Income Tax Expense	(3,131)	9,695	12,014	10,630	10,916
Income Tax Expense	(1,718)	(5,332)	(4,242)	(1,342)	(3,198)
Profit/(Loss) After Income Tax Expense	(4,849)	4,363	7,772	9,288	7,718
Network Maintenance Expenditure	8,226	9,223	6,852	7,367	5,706
Statement of Financial Position					
Net Working Capital	7,656	17,663	28,958	8,965	3,445
Non-Current Assets	364,337	370,907	345,387	346,083	324,855
Total Assets	388,578	403,975	387,820	365,694	340,167
Non-Current Liabilities	(112,711)	(116,850)	(106,621)	(95,465)	(81,392)
Total Equity	259,282	271,720	267,724	259,583	246,908
Network Capital Development Expenditure	24,987	29,159	27,230	28,802	22,934
Statement of Cash Flows					
Net Cash Provided from Operating Activities	35,464	27,659	26,921	20,759	23,940
Net Cash Used in Investing Activities	(25,942)	(36,798)	(33,124)	(32,399)	(26,703)
Net Cash (Used in)/Provided from Financing Activities	(8,288)	8,077	8,493	11,525	(2,049)
Financial Measures	%	%	%	%	%
Profit/(Loss) Before Income Tax Expense/ Total Equity	(1.21)	3.57	4.49	4.10	4.42
Profit Before Income Tax Expense and Customer Rebates/Total Equity	0.76	5.38	6.26	6.64	7.75
Profit/(Loss) After Income Tax Expense/ Total Assets	(1.25)	1.08	2.00	2.54	2.27
Profit/(Loss) After Income Tax Expense/ Total Equity	(1.87)	1.61	2.90	3.58	3.13
Total Equity/Total Assets	66.73	67.26	69.03	71.04	72.58

Parent Financials

	31 March 2025 $000	31 March 2024 $000	31 March 2023 $000	31 March 2022 $000	31 March 2021 $000
Statement of Comprehensive Income					
Gross Operating Revenue	80,601	74,262	71,529	68,357	67,860
Customer Rebates	(5,096)	(4,931)	(4,739)	(6,619)	(8,224)
Net Operating Revenue	75,505	69,331	66,790	61,738	59,636
Total Expenses	(79,794)	(59,884)	(54,610)	(50,944)	(48,651)
Profit/(Loss) Before Income Tax Expense	(4,289)	9,447	12,180	10,794	10,985
Income Tax Expense	(1,385)	(5,303)	(4,248)	(1,401)	(3,205)
Profit/(Loss) After Income Tax Expense	(5,674)	4,144	7,933	9,393	7,780
Network Maintenance Expenditure	8,226	9,223	6,852	7,367	5,706
Statement of Financial Position					
Net Working Capital	4,245	19,158	10,459	8,745	3,210
Non-Current Assets	369,608	378,256	367,113	344,807	327,983
Total Assets	390,104	406,693	386,368	368,127	342,751
Non-Current Liabilities	(116,236)	(126,535)	(110,541)	94,823	85,147
Total Equity	257,617	270,879	267,030	258,730	246,047
Network Capital Development Expenditure	24,987	29,159	27,230	28,802	22,921
Statement of Cash Flows					
Net Cash Provided from Operating Activities	35,935	28,977	26,308	21,955	23,940
Net Cash Used in Investing Activities	(26,586)	(36,894)	(33,693)	(37,067)	(26,703)
Net Cash (Used in)/Provided from Financing Activities	(8,174)	8,136	7,478	11,481	(2,049)
Financial Measures	%	%	%	%	%
Profit/(Loss) Before Income Tax Expense/ Total Equity	(1.66)	3.49	4.56	4.17	4.46
Profit Before Income Tax Expense and Customer Rebates/Total Equity	0.31	5.31	6.34	6.73	7.81
Profit/(Loss) After Income Tax Expenses/ Total Assets	(1.45)	1.02	2.05	2.55	2.27
Profit/(Loss) After Income Tax Expense/ Total Equity	(2.20)	1.53	2.97	3.63	3.16
Total Equity/Total Assets	66.04	66.61	69.11	70.28	71.79

For information on the Parent's future forecasted results please refer to the Statement of Corporate Intent published on the MainPower Trust's website.

FIVE YEAR TRENDS (CONTINUED)

For the Year Ended 31 March 2025.

	31 March 2025	31 March 2024	31 March 2023	31 March 2022	31 March 2021
Other Measurements					
Quality of Supply					
SAIDI[1]	240.0	303.33	292.54	272.60	297.35
SAIFI[2]	1.63	2.05	2.13	2.48	2.17
Other Network Measures					
Number of customers connections[3]	46,011	44,257	43,526	42,482	41,882
Electricity entering the System (GWh)	669	677	656	662.55	666.02
Electricity delivered to Customers (GWh)	633	637	622	623.88	622.72
Electricity Losses (GWh)	36	41	34	38.67	43.30
Maximum coincidental demand (MW)	115	116	122.7	123.5	125.70
Load Factor (%)	66	66	61.0	61.24	60.49
Total Transformer capacity (MW)	615	608	589	588.33	574.26
Transformer capacity utilization factor (%)	18	19.3	19.2	20.99	21.70
Circuit length lines (km)	5,258	5,248	5,198	5,170	5,166
Health, Safety and Risk Measures					
Staff employed	180	185	175	177	173
Major non-conformances from external certification audit	–	–	–	–	–
Enforceable regulatory notifications	–	–	–	–	–
Leadership interactions with employees	133	119	91	65	109
Work related accidents resulting in lost time	4	–	4	6	4

[1] SAIDI = Average minutes a customer is without power during the year.
[2] SAIFI = Average supply interruptions per customer during the year.
[3] Customer means a person named in the records of the company as a person whose premises are connected to the company's distribution network and who is liable to the company for the payment of an amount in respect of the use of and connection to the company's distribution network. This was the number of ICPs on 31 March 2025.

* SAIDI and SAIFI calculations for 2025 reflect changes in the Information Disclosure Determination.

Directors

Anthony Charles King	Chair
Graeme David Abbot	Director
Janice Evelyn Fredric	Director
Jan Fraser Jonker	Director
Stephen Paul Lewis	Director
Brian John Wood	Director

Executive Leadership Team

Damien Whiffen	Acting Chief Executive – appointed 8 May
Sarah Barnes	General Manager Finance and Information Technology
Sarah Barnes	Acting General Manager Commercial
Peter Cairney	General Manager Service Delivery
Penny Kibblewhite	General Manager Customer and Corporate Relations
Andrew Mulligan	Acting General Manager Network
Aaron Neighbours	Head of Safety and Business Risk
Sandra O'Donohue	General Manager People and Culture
Duncan Thomason	Acting General Manager Field Services and Project Delivery

Registered Office

172 Fernside Road
PO Box 346
Rangiora 7440

Principal Solicitor

Duncan Cotterill, Christchurch

Principal Banker

Westpac New Zealand Limited, Rangiora

China Construction Bank (New Zealand) Limited

Auditor

Deloitte Limited, Christchurch

MainPower New Zealand Limited

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